Financial Statements Together with Report of Independent Certified Public Accountants

Gallaudet University

September 30, 2024 and 2023

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GRANT THORNTON LLP

1250 Connecticut Ave. NW, Suite 400 Washington, D.C. 20036-3531

D +1 202 296 7800

F +1 202 833 9165

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees of Gallaudet University

Opinion

We have audited the financial statements of Gallaudet University (the "University"), which comprise the statements of financial position as of September 30, 2024 and 2023, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the University as of September 30, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for one year after the date the financial statements are issued.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable



assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Sant Thornton LLP

Washington, D.C. January 7, 2025

STATEMENTS OF FINANCIAL POSITION

September 30,

| | 2024 | 2023 |
|--|----------------|----------------|
| ASSETS | | |
| Cash and cash equivalents | \$ 14,509,523 | \$ 22,286,979 |
| Restricted cash equivalents (deposits with trustee) (Notes 2, 6, 10, and 14) | 20,527,144 | 19,709,416 |
| Accounts receivable, net (Note 4) | 16,908,241 | 14,957,205 |
| Grants receivable (Note 4) | 15,736,829 | 12,176,867 |
| Contributions receivable, net (Note 5) | 4,331,469 | 4,790,004 |
| Prepaid expenses and other assets | 26,265,140 | 24,938,223 |
| Inventories, net | 101,881 | 127,482 |
| Student loans receivable | 91,147 | 160,035 |
| Investments (Note 6) | 239,795,263 | 213,323,029 |
| Investments pertaining to split-interest agreements (Note 6) | 1,518,415 | 1,396,677 |
| Land, buildings, and other property, net (Note 7) | 209,769,333 | 213,817,920 |
| Total assets | \$ 549,554,385 | \$ 527,683,837 |
| LIABILITIES AND NET ASSETS | | |
| Liabilities | | |
| Accounts payable and accrued expenses | \$ 18,447,097 | \$ 16,812,418 |
| Accrued payroll | 9,824,266 | 12,160,123 |
| Line of credit (Note 9) | 14,100,000 | 9,000,000 |
| Deferred tuition revenue (Note 2) | 8,030,712 | 9,849,572 |
| Refundable advances under U.S. government loan program | 169,110 | 204,528 |
| Obligations under finance leases (Note 14) | 4,038,987 | 5,906,918 |
| Obligations under operating leases (Note 14) | 7,026,628 | 7,556,227 |
| Conditional asset retirement obligations | 694,634 | 689,652 |
| Bonds payable, net (Note 10) | 48,012,808 | 49,582,764 |
| Other long-term debt (Note 10) | 19,611,424 | 19,893,226 |
| Total liabilities | 129,955,666 | 131,655,428 |
| Commitments and contingencies (Notes 6 and 14) | | |
| Net assets (Notes 11 and 12) | | |
| Without donor restrictions | 218,305,695 | 221,997,737 |
| With donor restrictions | 201,293,024 | 174,030,672 |
| Total net assets | 419,598,719 | 396,028,409 |
| Total liabilities and net assets | \$ 549,554,385 | \$ 527,683,837 |

The accompanying notes are an integral part of these financial statements.

STATEMENT OF ACTIVITIES

For the year ended September 30, 2024, with comparative totals for 2023

| | | 2024 | | 2023 |
|--|-------------------------------|----------------------------|----------------|----------------|
| | Without Donor Restrictions | With Donor Restrictions | Total | Total |
| | | | | |
| Operating revenues and support Student tuition, fees, room and board (Note 2) | \$ 29,960,529 | \$ - | \$ 29,960,529 | \$ 28,063,990 |
| Governmental appropriations | 155,660,083 | φ - | 155,660,083 | 163,256,382 |
| Grants and contracts | 8,022,393 | | 8,022,393 | 7,758,205 |
| Contributions | 2,226,948 | - 5,016,300 | 7,243,248 | 6,066,789 |
| Investment return appropriated for operations (Notes 6 and 12) | 2,538,587 | 6,937,250 | 9,475,837 | 9,451,154 |
| Auxiliary enterprises (Note 2) | 10,210,798 | 0,337,230 | 10,210,798 | 9,707,204 |
| Other | 3,909,120 | - | 3,909,120 | 5,457,716 |
| Total operating revenues | 212 529 459 | 11,953,550 | 224 482 008 | 220 761 440 |
| Total operating revenues | 212,528,458 | 11,955,550 | 224,482,008 | 229,761,440 |
| Net assets released from restrictions (Note 11) | 8,849,252 | (8,849,252) | | |
| Total operating revenues and other support | 221,377,710 | 3,104,298 | 224,482,008 | 229,761,440 |
| Expenses | | | | |
| Salaries and wages | 96,370,907 | - | 96,370,907 | 97,306,880 |
| Employee benefits | 32,298,867 | - | 32,298,867 | 32,530,588 |
| Utilities | 7,210,408 | - | 7,210,408 | 7,504,727 |
| Interest expense | 3,226,664 | - | 3,226,664 | 1,586,341 |
| Depreciation and amortization | 20,692,658 | - | 20,692,658 | 19,432,992 |
| Consultants, advisors and other professional fees | 51,363,800 | - | 51,363,800 | 55,615,613 |
| Repairs and maintenance | 1,763,063 | - | 1,763,063 | 3,043,554 |
| Supplies, travel and other expenses | 19,133,854 | | 19,133,854 | 17,303,403 |
| Total expenses (Note 13) | 232,060,221 | | 232,060,221 | 234,324,098 |
| Changes in net assets from operations, before transfers | (10,682,511) | 3,104,298 | (7,578,213) | (4,562,658) |
| Board-designated transfer to operations (Note 12) | 2,073,204 | | 2,073,204 | (92,468) |
| Changes in net assets from operations, after transfers | (8,609,307) | 3,104,298 | (5,505,009) | (4,655,126) |
| Nonoperating activities | | | | |
| Investment income, net of amounts appropriated | | | | |
| for operations (Notes 6 and 12) | 7,493,026 | 22,645,749 | 30,138,775 | 14,100,879 |
| Contributions for endowment | - | 1,512,305 | 1,512,305 | 1,435,015 |
| Loss on disposal | (502,557) | - | (502,557) | - |
| Loss on uncollectible pledges | <u> </u> | | - | (9,255) |
| Changes in net assets from nonoperating activities, before transfers | 6,990,469 | 24,158,054 | 31,148,523 | 15,526,639 |
| Board-designated transfer to operations (Note 12) | (2,073,204) | | (2,073,204) | 92,468 |
| Changes in net assets from nonoperating activities, after transfers | 4,917,265 | 24,158,054 | 29,075,319 | 15,619,107 |
| CHANGES IN NET ASSETS | (3,692,042) | 27,262,352 | 23,570,310 | 10,963,981 |
| Net assets, beginning of year | 221,997,737 | 174,030,672 | 396,028,409 | 385,064,428 |
| Net assets, end of year | \$ 218,305,695 | \$ 201,293,024 | \$ 419,598,719 | \$ 396,028,409 |

The accompanying notes are an integral part of this financial statement.

STATEMENT OF ACTIVITIES

For the year ended September 30, 2023

| | | 2023 | |
|--|----------------|----------------|----------------|
| | Without Donor | With Donor | |
| | Restrictions | Restrictions | Total |
| Operating revenues and support | | | |
| Student tuition, fees, room and board (Note 2) | \$ 28,063,990 | \$ - | \$ 28,063,990 |
| Governmental appropriations | 163,256,382 | - | 163,256,382 |
| Grants and contracts | 7,758,205 | - | 7,758,205 |
| Contributions | 148,371 | 5,918,418 | 6,066,789 |
| Investment return appropriated for operations (Notes 6 and 12) | 2,606,397 | 6,844,757 | 9,451,154 |
| Auxiliary enterprises (Note 2) | 9,707,204 | - | 9,707,204 |
| Other | 5,457,716 | | 5,457,716 |
| | | | |
| Total operating revenues | 216,998,265 | 12,763,175 | 229,761,440 |
| Net assets released from restrictions (Note 11) | 10,777,018 | (10,777,018) | |
| Total operating revenues and other support | 227,775,283 | 1,986,157 | 229,761,440 |
| | | <u> </u> | |
| Expenses | 07 000 000 | | 07 000 000 |
| Salaries and wages | 97,306,880 | - | 97,306,880 |
| Employee benefits | 32,530,588 | - | 32,530,588 |
| Utilities | 7,504,727 | - | 7,504,727 |
| Interest expense | 1,586,341 | - | 1,586,341 |
| Depreciation and amortization | 19,432,992 | - | 19,432,992 |
| Consultants, advisors and other professional fees | 55,615,613 | - | 55,615,613 |
| Repairs and maintenance | 3,043,554 | - | 3,043,554 |
| Supplies, travel and other expenses | 17,303,403 | | 17,303,403 |
| Total expenses (Note 13) | 234,324,098 | | 234,324,098 |
| Changes in net assets from operations, before transfers | (6,548,815) | 1,986,157 | (4,562,658) |
| Board-designated transfer from operations (Note 12) | (92,468) | | (92,468) |
| Changes in net assets from operations, after transfers | (6,641,283) | 1,986,157 | (4,655,126) |
| Nonoperating activities | | | |
| Investment income, net of amounts appropriated | | | |
| for operations (Notes 6 and 12) | 3,407,174 | 10,693,705 | 14,100,879 |
| Contributions for endowment | - | 1,435,015 | 1,435,015 |
| Change in value of split-interest agreements | - | _ | - |
| Loss on uncollectible pledges | (1,891) | (7,364) | (9,255) |
| Changes in net assets from nonoperating activities, before transfers | 3,405,283 | 12,121,356 | 15,526,639 |
| Board-designated transfer from operations (Note 12) | 92,468 | | 92,468 |
| Changes in net assets from nonoperating activities, after transfers | 3,497,751 | 12,121,356 | 15,619,107 |
| CHANGES IN NET ASSETS | (3,143,532) | 14,107,513 | 10,963,981 |
| Net assets, beginning of year | 225,141,269 | 159,923,159 | 385,064,428 |
| Net assets, end of year | \$ 221,997,737 | \$ 174,030,672 | \$ 396,028,409 |

The accompanying notes are an integral part of this financial statement.

STATEMENTS OF CASH FLOWS

For the years ended September 30,

| | 2024 | 2023 |
|--|-----------------------------|-----------------------|
| Cash flows from operating activities | • •• -- • • • | • • • • • • • • • • • |
| Changes in net assets | \$ 23,570,310 | \$ 10,963,981 |
| Adjustments to reconcile changes in net assets to net cash flows used in operating activities: | 00 000 050 | 10, 100,000 |
| Depreciation and amortization | 20,692,658 | 19,432,992 |
| Amortization of deferred financing costs | 61,676 | 68,456 |
| Amortization of bond discount | (546,632) | (536,838) |
| Accretion of interest on conditional asset retirement obligations | 4,982 | 7,231 |
| Bad debt expense | 1,520,152 | 638,877 |
| Loss on uncollectible pledges | - | 9,255 |
| Net gain on investments | (37,295,789) | (21,658,045) |
| (Increase) decrease in assets: | (0.570.045) | (44.044.402) |
| Receivables | (6,572,615) | (11,014,183) |
| Split-interest agreements | (112,309) | 9,429 |
| Prepaid expenses | (1,326,917) | (13,079,397) |
| Inventories | 25,601 | 333,004 |
| Other long-term debt interest accrual | (281,802) | - |
| Increase (decrease) in liabilities: | (1 022 706) | 6 020 044 |
| Accounts payable, accrued expenses and other liabilities | (4,833,786) | 6,029,044 |
| Deferred tuition revenue | (1,818,860) | 520,564 |
| Obligations under operating leases | (529,599) | 7,556,224 |
| Contributions for donor-restricted endowment Investment income reinvested to donor-restricted endowment | (1,512,805) | (1,435,015) |
| Investment income reinvested to donor-restricted endowment | (305,800) | (111,186) |
| Net cash, cash equivalents, and restricted cash equivalents used in operating activities | (9,261,535) | (2,265,607) |
| Cash flows from investing activities | | |
| Proceeds from sales and redemptions of investments | 68,292,281 | 28,793,473 |
| Purchases of investments | (57,468,726) | (20,403,060) |
| Capitalized interest | (379,057) | (251,134) |
| Purchases of capital assets | (10,677,820) | (13,816,128) |
| Repayment of loans by students | 68,888 | 13,989 |
| Net cash, cash equivalents and restricted cash equivalents used in investing activities | (164,434) | (5,662,860) |
| Cash flows from financing activities | | |
| Decrease in refundable advances from U.S. government | (35,418) | (57,894) |
| Charitable gift annuity payments | (9,429) | (9,429) |
| Proceeds from contributions and investment income restricted to donor-restricted endowment | 1,818,605 | 1,546,201 |
| Proceeds from line of credit | 5,100,000 | 7,059,326 |
| Proceeds from other long-term debt | - | 19,893,225 |
| Payments under finance leases | (3,322,517) | (3,478,577) |
| Payment of principal on bonds payable | (1,085,000) | (1,080,000) |
| Net cash, cash equivalents, and restricted cash equivalents provided by financing activities | 2,466,241 | 23,872,852 |
| NET (DECREASE) INCREASE IN CASH, CASH EQUIVALENTS, AND | | |
| RESTRICTED CASH EQUIVALENTS | (6,959,728) | 15,944,385 |
| Cash, cash equivalents, and restricted cash equivalents, beginning of year | 41,996,395 | 26,052,010 |
| Cash, cash equivalents and restricted cash equivalents, end of year | \$ 35,036,667 | \$ 41,996,395 |
| Supplemental disclosures: | | |
| Capital asset purchases included in accounts payable | \$ 2,066,304 | \$ 1,808,228 |
| Right-of-use assets acquired with finance leases | \$ 1454586 | \$ 1,394,024 |
| Right-of-use assets acquired with operating leases | \$ - | \$ 7,291,849 |
| Cash paid for interest | \$ 4,404,807 | \$ 2,494,632 |
| | | |

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

September 30, 2024 and 2023

NOTE 1 - NATURE OF OPERATIONS

Gallaudet University was established by an Act of Congress in 1864. Gallaudet is the only accredited university in the world established exclusively for deaf and hard of hearing students. In addition to its undergraduate and graduate academic programs, the University offers national demonstration elementary and secondary education programs, continuing education programs, and a wide range of public service programs.

Gallaudet University is a private university that receives a substantial proportion of its annual revenue by direct appropriation from the federal government under the authority of the Education of the Deaf Act. In fiscal years 2024 and 2023, approximately 68% and 72%, respectively, of the University's operating revenues and other support without donor restrictions were derived from federal appropriations.

Gallaudet recognized appropriation revenue of \$155.6 million and \$163.2 million, respectively, for the years ended September 30, 2024 and 2023. For fiscal 2024, approximately \$107.1 million was spent on University operations, approximately \$35.7 million was spent on Clerc Center operations, \$6.0 million was spent on the Regional Early Acquisition of Language ("REAL") Project, and \$6.8 million of new funding was spent on construction projects. For fiscal 2023, approximately \$106.4 million was spent on University operations, approximately \$35.5 million was spent on Clerc Center operations, and \$7.5 million was spent on the REAL Project, \$9.2 million of new funding was spent on the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act").

Gallaudet University is divided into two major component programs for budgeting and operating purposes: the University and the Laurent Clerc National Deaf Education Center ("Clerc Center"). The Clerc Center consists of the Model Secondary School for the Deaf and the Kendall Demonstration Elementary School. In the fall of academic year 2023-2024, the University enrolled 1,364 undergraduate and graduate students, and the Clerc Center enrolled 252 elementary and secondary school students.

The Gallaudet University Foundation (the "Foundation") was formed in 2012 to benefit, promote and support, by gift or otherwise, Gallaudet University in the ownership and/or development of real estate on campus or around the University. The Foundation is incorporated in the District of Columbia and is recognized under the provisions of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, as a tax-exempt organization and Gallaudet University serves as its sole corporate member. The activities of the Foundation consolidate with Gallaudet University and have been limited principally to administrative costs incurred in connection with its development. During fiscal 2024 and 2023, the Foundation did not perform any activities or incur any costs. Gallaudet University, together with the Foundation, is collectively referred to as the "University" or "Gallaudet."

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements of Gallaudet have been prepared on the accrual basis in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") and with the provisions of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958, *Not-for-Profit Entities*.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of Gallaudet are classified and reported as follows:

Without donor restrictions - Net assets without donor restrictions are free of donor-imposed restrictions. All revenues, gains, and losses that are not restricted by donors are included in this classification. All expenses are reported as decreases in net assets without donor restrictions.

With donor restrictions - Net assets subject to donor-imposed restrictions are subject to donor-imposed stipulations that either expire by passage of time or that can be fulfilled by actions of the University pursuant to those stipulations. Also included in this category are certain net assets subject to donor-imposed stipulations that they be maintained in perpetuity by the University, the earnings from which are subject to the Board-approved spending policy and available for general or specific purposes as stipulated by the respective donors of such funds.

Expirations of restrictions on net assets with donor restrictions, including reclassification of restricted gifts for buildings and equipment when the associated long-lived asset is placed in service, are reported as net assets released from restrictions. Pledges for buildings and equipment not yet placed in service which remain outstanding are included in net assets with donor restrictions until received.

Measure of Operations

The accompanying statements of activities distinguish between operating and nonoperating activities. Operating activities principally include all revenues and expenses that are an integral part of the University's educational programs and supporting activities, investment return pursuant to the University's spending policy, and interest income on operating cash balances. Nonoperating activities include investment return (loss) net of amounts appropriated for operations, contributions for capital or endowment purposes, net assets released for capital expenditures, change in value of split-interest agreements, and other activities which are considered to be nonrecurring in nature.

Concentrations of Credit Risk

Cash, cash equivalents, and investments are exposed to interest rate, market, and credit risks. The University maintains its cash and cash equivalents in various bank deposit accounts that may exceed federally insured limits at times. To minimize risk, the University places its cash accounts with high credit quality financial institutions and the University's investment portfolio is diversified with several investment managers in a variety of asset classes. The University regularly evaluates its depository arrangements and investments, including performance thereof.

Fair Value of Financial Instruments

As required by U.S. GAAP for fair value measurements, Gallaudet uses a fair value hierarchy which maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value. The standard defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The three levels of inputs used by Gallaudet to measure fair value include:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities as of the measurement date.
- Level 2 Observable inputs, other than quoted prices in active markets, which are either directly or indirectly observable as of the measurement date. The nature of these financial instruments

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

include investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

In certain instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, a financial instrument's level within the hierarchy is based on the lowest level of input that is significant to the fair value measurement. The categorization within the hierarchy is based on the pricing transparency of the instrument and does not necessarily correspond to the University's perceived risk of that instrument.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

- Cash Equivalents The carrying value of cash equivalents, such as money market funds, approximates fair value because of the short maturity of these investments. These amounts are included in Level 1.
- Fixed Income Securities Gallaudet's investment in fixed income securities includes direct investments in exchange-traded funds ("ETFs") focused on fixed income securities, mutual funds which invest in fixed income securities, and individual corporate bonds. The estimated fair values of direct investments in ETFs and individual corporate bonds are based on actively traded market prices which are available on a daily basis. The fair value of fixed income mutual funds is based on the net asset value ("NAV") of the applicable funds, which are actively traded and priced daily. Direct investments in exchange-traded fixed income securities, fixed income mutual funds, and individual corporate bonds are included in Level 1.
- Equity Securities Gallaudet's investment in equity securities include direct investments in ETFs focused on equity securities, equity mutual funds, and individual stocks. Fair values of ETFs and individual stocks have been determined by Gallaudet from observable market quotations on major trade exchanges. The fair value of equity mutual funds is estimated based on the NAV of the applicable funds, which are actively traded and priced daily. Direct investments in exchange-traded equity securities, equity mutual funds, and individual stocks are included in Level 1. Gallaudet also owns certain structured notes that invest in U.S. and international equities. These investments have quoted prices and are available for trading on a secondary market. These investments are included in Level 2.
- Global Real Estate This class includes investments in real estate mutual funds which are valued using quoted prices in an active market and are classified within Level 1 of the fair value hierarchy.
- Private Equity Funds, Private Real Asset Funds, and Hedge Funds The fair value of these investments is based on the fund managers' reported NAVs. When necessary, Gallaudet adjusts NAVs for contributions, distributions, or general market conditions subsequent to the latest NAV valuation date when determining fair value as of the measurement date.
- Split-Interest Agreements For charitable gift annuity investments in which Gallaudet acts as the trustee, the assets are held in debt and equity mutual funds with readily determinable fair values and therefore included in Level 1. For beneficial interests in remainder and perpetual trusts which

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

are held by a third party, Gallaudet estimates the fair value of its beneficial interests based on a discounted cash flow methodology using a discount rate that is commensurate with risks of the underlying trust assets and other risks such as non-performance by the trustee. Since the most significant valuation inputs are not observable in the marketplace, the beneficial interests held by third-party trustees are included in Level 3.

• Deposits with Trustee - Funds held on deposit with a trustee are held in money market funds. Since money market funds approximate fair value, due to the short maturity of these investments, these deposits are included in Level 1.

Cash, Cash Equivalents, and Restricted Cash Equivalents

The University considers all highly liquid financial instruments with original maturities of three months or less from the date of purchase to be cash equivalents. Gallaudet has classified any cash or money market accounts held by external endowment managers as investments, as these amounts are not readily available for operations and are part of the long-term investment strategy of the University.

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the statements of financial position that total to the amounts shown in the statements of cash flows.

| | 2024 | 2023 |
|---|-----------------------------|-----------------------------|
| Cash and cash equivalents Restricted cash equivalents (deposits with trustees) | \$ 14,509,523 20,527,144 | \$ 22,286,979 19,709,416 |
| | \$ 35,036,667 | \$ 41,996,395 |

The following table provides details of deposits with trustees on the statements of financial position as of September 30:

| | 2 | 2024 | 2023 |
|---|-------|---------------------------------|--|
| Restricted cash held in escrow (Note 14) Debt project fund (Note 10) Interest payment due October (Note 14) | | ,413,624 ,243,265 870,255 | \$ 1,994,843 16,840,249 874,324 |
| | \$ 20 | ,527,144 | \$ 19,709,416 |

Deferred Financing Charges

During fiscal 2021, Gallaudet refinanced its then outstanding Series 2011 debt and issued Series 2021A and Series 2021B bonds, as discussed further in Note 10. As part of this issuance, Gallaudet capitalized \$965,885 in bond financing costs. The proceeds were used to pay off the Series 2011 debt and to also fund certain capital improvement projects. Gallaudet is amortizing the deferred financing costs of the bond issuance over the life of the bonds using the effective interest method. Amortization for the years ended September 30, 2024 and 2023 for the Series 2021 debt totaled \$61,676 and \$68,456, respectively.

Inventories

Inventories, consisting of books, supplies, and clothing, are reported using the retail inventory method on a first-in, first-out basis.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Other Investments

In March 2022, Gallaudet purchased a condominium in the general proximity of the University's campus. The University expects to hold this condominium as an investment property that will not be used for operations. As such, Gallaudet has elected to account for the condominium at its cost of \$1,957,969 in accordance with ASC 958-325, *Investments-Other*. Gallaudet assessed the condominium for impairment and determined no adjustment was required for the years ended September 30, 2024 or 2023.

Split-Interest Agreements

Gallaudet's split-interest agreements consist of its beneficial interest in remainder and perpetual trusts and charitable gift annuities. Gallaudet records its beneficial interest in remainder and perpetual trusts as revenue in the period in which the University is notified of the irrevocable nature of the trust and the proceeds are measurable. Changes in the value of Gallaudet's interest are recorded in each subsequent period in the net asset category to which the contribution relates.

Changes in the life expectancy of the donor or beneficiary, amortization of the discount, and other changes in the estimates of future annuity payments are recognized annually by the University and are reported as change in value of split-interest agreements in the statement of activities. The discount rates used to value split-interest agreements ranged between 1.00% and 4.76% for both years ended September 30, 2024 and 2023, and represent the applicable Internal Revenue Service ("IRS") discount rate at the time of the original gifts. Upon termination of a life interest, the share of the corpus attributable to the life-interest holder becomes available to the University (see Note 6).

Land, Buildings, and Other Property

Land, buildings, and other property are reported at cost less accumulated depreciation and amortization. The University capitalizes buildings, building improvements, outside improvements, and software with a cost over \$25,000 and furniture and equipment with a cost over \$5,000 with depreciable lives greater than three years. Depreciation is computed using the straight-line method over the following estimated useful lives of the assets:

| | Estimated Lives (Years) |
|---------------------------------|----------------------------|
| Land stabilization improvements | 60 |
| Buildings | 40 to 60 |
| Building improvements | 10 to 60 |
| Outside improvements | 10 to 40 |
| Furniture and equipment | 5 |
| Software | 3 |

New buildings are assigned an estimated life of 40 years. Improvements to certain historic structures have been assigned depreciable lives of 60 years.

Right-of-use ("ROU") assets acquired under finance leases, consisting primarily of office and computer equipment, are amortized over the shorter of their economic useful life or the respective lease term. ROU assets acquired under operating leases for office space, are amortized over their respective lease term.

Conditional Asset Retirement Obligations

Costs related to legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets are required to be accrued. Gallaudet has identified asbestos abatement and other

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

required disposals as conditional asset retirement obligations. Asbestos abatement costs were estimated using an external consulting firm's walk-through inspection and observation of the presence of asbestos in campus buildings.

Leases

Gallaudet determines if an arrangement is a lease at inception. All leases with an initial term of at least 12 months are recorded on the statement of financial position. Finance lease ROU assets are included in land, buildings, and other property, net. Operating lease ROU assets, consisting primarily of office space, are included in prepaid expenses and other assets with lease expense recognized on a straight-line basis over the lease term.

Board-Designated Reserve Funds

During fiscal 2021, the University's Board of Trustees voted to establish a reserve fund for capital expenditures, to be funded with bequests received without donor restrictions. During fiscal 2022, the University's Board of Trustees established a second reserve fund for future real estate investments. This reserve fund was started by transferring \$5 million out of a quasi-endowment fund. Both reserve funds are shown as part of net assets without donor restrictions and are invested in non-endowment investments. The composition of the reserve funds is shown in the table below:

| | 2024 | 2023 |
|---|------------------------------|------------------------------|
| Board-Designated Real Estate Reserve Fund Board-Designated Capital Expenditures Reserve Fund | \$ 3,046,475 2,861,805 | \$ 5,101,594 1,645,351 |
| | \$ 5,908,280 | \$ 6,746,945 |

Income Taxes

Gallaudet University has been recognized as a public charity generally exempt from federal income taxation under provisions of Section 501(a) as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") of 1986, as amended. The University is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. Gallaudet has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated income; to determine its filing and tax obligations in jurisdictions for which it has nexus; and to identify and evaluate other matters that may be considered tax positions.

Gallaudet follows guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the income tax effects from an uncertain tax position can only be recognized in the financial statements if the position is "more likely than not" to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The tax years ended September 30, 2024, 2023, 2022, and 2021 are still open to audit for both federal and state purposes. Gallaudet has determined that there are no material uncertain tax positions that require recognition or disclosure in its financial statements for the years ended September 30, 2024 and 2023.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant management estimates and assumptions relate to the determination of an allowance for credit losses for student accounts, loans, and allowance for doubtful accounts for contributions receivable; the determination of year-end operating accruals; the useful lives assigned to fixed assets; conditional asset retirement obligations; and the reported fair values of certain of the University's financial instruments, particularly non-exchange traded alternative investments, such as private equity, real asset and hedge fund investments. Actual results could differ from those estimates.

Revenue Recognition

Gallaudet's significant revenue recognition policies are:

- Governmental Appropriations Amounts received under the federal appropriation, which is considered a nonreciprocal transaction, are primarily available for general University and Clerc Center operations, are recognized as revenue when qualifying reimbursable expenses have been incurred and conditions under the agreements are satisfied. At September 30, 2024 and 2023, unrecognized conditional contributions relating to the federal appropriation totaled \$25,988,185 and \$14,287,268, respectively. The remaining amounts are conditioned on incurring allowable expenditures for an early language acquisition partnership with the Alabama Institute of the Deaf and Blind ("AIDB").
- Student Tuition, Fees, Room and Board Student tuition, fees, room and board revenue are recognized as revenues over the academic terms to which they relate, which coincides with the satisfaction of the specific performance obligation to the student. Student tuition and fees and related expenses pertaining to incomplete terms are apportioned, deferred and recognized in the fiscal year in which the instruction occurs. Room and board pertaining to incomplete terms are apportioned, deferred and recognized in the fiscal year in which the housing and dining services are provided. Generally, enrollment and instructional services are billed when a course or term begins and are payable within 30 days of the bill date. The University provides for potentially uncollectible student accounts and notes receivables based on historical collection experience.

In the following table, student tuition, fees, room and board revenue is disaggregated by type of service provided:

| For the Year Ended September 30, 2024 | Tuition and Fees | Room and Board | Total |
|--|------------------------------|------------------------------|--|
| Revenue Institutional scholarships and fellowships | \$ 26,665,247 (6,109,743) | \$ 12,200,494 (2,795,469) | \$ 38,865,741 (8,905,212) |
| Total student tuition, fees, room and board | \$ 20,555,504 | \$ 9,405,025 | \$ 29,960,529 |
| | | | |
| For the Year Ended September 30, 2023 | Tuition and Fees | Room and Board | Total |
| For the Year Ended September 30, 2023 Revenue Institutional scholarships and fellowships | | | Total \$ 38,742,744 (10,678,754) |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Gallaudet has taken a portfolio approach in determining whether institutional scholarships and fellowships should apply across student tuition, fees, room and board. In general, the University awards institutional scholarships and fellowships by factoring in the total cost of attendance including student tuition, fees, room and board, expected vocational rehabilitation funding, and the students expected ability to contribute towards such charges. Accordingly, institutional scholarships and fellowships have been applied against all student services revenues.

The University has elected, as a practical expedient, not to disclose additional information about unsatisfied performance obligations for contracts with customers that have an expected duration of one year or less.

Grants and Contracts - Grants and contracts awarded by federal and other sponsors, which are
generally considered nonreciprocal transactions restricted by sponsors for certain purposes, are
recognized as revenue when qualifying reimbursable expenses have been incurred and conditions
under the agreements are met. Gallaudet has elected the simultaneous release policy for donorrestricted contributions that were initially conditional contributions, which allows a not-for-profit
organization to recognize a restricted contribution directly in net assets without donor restrictions if
the restriction is met in the same period that the revenue is recognized.

Approximately 2% and 3% of the total governmental grants and contracts were considered exchange transactions for the years ended September 30, 2024 and 2023, respectively. For the contracts treated as exchange transactions, the University has the right to consideration from the sponsoring organization in an amount that corresponds directly with the value to the sponsoring organization.

For these agreements, the University recognizes revenue in the amount to which the University has the right to invoice.

For grants and contracts treated as nonreciprocal transactions, Gallaudet had approximately \$7,900,000 and \$8,900,000 in unrecognized conditional contributions as of September 30, 2024 and 2023, respectively. The revenue related to these awards is conditioned on incurring allowable expenditures under the terms of the respective agreements.

For exchange transactions associated with governmental grants and contracts, which are recognized based on the right to invoice, the University has elected the practical expedient not to disclose information about unsatisfied performance obligations.

• Contributions - Contributions, including unconditional promises to give, are recognized as revenues in the period received or pledged. Conditional promises to give are not recognized until the conditions (barriers) on which they depend are substantially met. Contributions of assets, other than cash, are recorded at their estimated fair value at the date of gift. If there are any contributed services in a given year, they are recorded at their estimated fair value if they would otherwise be purchased if not provided by donation and provided by professionals in their field. No contributed services were provided in fiscal 2024 or 2023.

Allowances are recorded for estimated uncollectible contributions based upon management's judgment and analysis of the creditworthiness of the donors, past collection experience, and other relevant factors. Contributions to be received after one year are discounted at a rate commensurate with the risks involved. Amortization of the discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any. Contribution receivables are written-off when deemed uncollectible.

• Auxiliary Enterprises - Auxiliary enterprises include a variety of services that enhance the quality of student life on campus. Auxiliary enterprises revenue, which includes bookstore operations, the University Press, conference activities, community interpreting, hearing and speech clinic

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

operations, and lease-related income, are received and recognized when the goods and services are rendered, and typically occur in the same fiscal year.

In the following table, auxiliary enterprises revenue is disaggregated by type of services provided for the years ended September 30, 2024 and 2023:

| | <u> </u> | 2024 | 2023 |
|------------------------------|----------|------------|-----------------|
| Kellogg Conference Hotel | \$ | 7,733,166 | \$ 7,260,751 |
| Press and other publications | | 524,396 | 587,797 |
| Bookstore | | 434,781 | 432,485 |
| Hearing and speech center | | 598,723 | 724,824 |
| Other space rentals | | 183,494 | 181,045 |
| Other auxiliary revenue | | 736,238 | 520,302 |
| Total auxiliary enterprises | \$ | 10,210,798 | \$ 9,707,204 |

Deferred Tuition Revenue

Deferred tuition revenue at September 30, 2024 and 2023 totaling \$8,030,712 and \$9,849,572, respectively, represents the University's performance obligations to transfer future enrollment and instructional services to students. For the years ended September 30, 2024 and 2023, the University recognized as revenue the entire amount that was included in deferred revenues at the end of the preceding year.

Cloud Computing Arrangements

In August 2018, the FASB issued Accounting Standards Update ("ASU") 2018-15, *Intangibles – Goodwill and Other – Internal-Use Software (Subtopic 350-40) Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement that is a Service Contract.* This update provides additional guidance on the accounting for costs of implementation activities performed in a cloud computing arrangement that is a service contract and requires for certain types of implementation costs to be capitalized and amortized over the term of the hosting arrangement. The University adopted this guidance on October 1, 2021 on a prospective basis.

The unamortized balance of costs incurred to implement the University's new enterprise resource planning system, recorded in prepaid expenses and other assets, was \$16,813,220 and \$14,704,362 as of September 30, 2024 and 2023, respectively. Amortization expense of \$1,267,652 and \$1,037,057 was recorded during fiscal 2024 and 2023, respectively.

Related Party Transactions

Members of the University's Board of Trustees and senior management may, from time to time, be associated, either directly or indirectly, with entities doing business with the University. The University's conflict of interest policy requires, among other things, that no member of the Board of Trustees or its committees participate in any decision in which they (or an immediate family member) have a material financial interest. Moreover, the University requires an annual disclosure of potential conflicts of interest and, in response to any matters reported, measures are taken to address the actual or perceived conflict to protect the best interests of the University and ensure compliance with the conflict of interest policy and relevant laws. The University has no material related party transactions to disclose for the years ended September 30, 2024 and 2023.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Adoption of New Accounting Pronouncement

In February 2016, the FASB issued ASU 2016-13, *Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments* ("CECL"). The FASB has subsequently issued additional guidance amending certain aspects of the measurement of CECL. The new guidance has replaced the incurred loss methodology of recognizing credit losses on financial instruments with a methodology that estimates the expected credit loss on financial instruments and reflects the net amount expected to be collected on the financial instrument. The University adopted Topic 326 as of October 1, 2023, using the modified retrospective basis.

Subsequent Events

The University evaluated its subsequent events (events occurring after September 30, 2024) through January 7, 2025, which represents the date the financial statements were issued.

NOTE 3 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

Financial assets available within one year of the statements of financial position as of September 30, 2024 and 2023 for general expenditure are as follows:

| | 2024 | 2023 |
|---|---|---|
| Financial assets, at year end Cash and cash equivalents Accounts receivable, net Grants receivable Contributions receivable, net Investments | \$ 14,509,523 16,908,241 15,736,829 4,331,469 239,795,263 | \$ 22,286,979 14,957,205 12,176,867 4,790,004 213,323,029 |
| | 291,281,325 | 267,534,084 |
| Less: | | |
| Board-designated endowments not expected to be used for operations Board-designated reserve funds not expected to be used for | (51,571,802) | (45,360,851) |
| operations | (5,908,280) | (6,746,945) |
| Restricted by donors in perpetuity | (135,931,788) | (134,061,564) |
| Restricted by donors as to time or purpose Cash restricted for Federal Perkins Loan Program | (64,152,852) (98,708) | (38,760,724) (44,493) |
| | (257,663,430) | (224,974,577) |
| Add: Anticipated endowment return appropriated for spending in the following year for general purposes | 5,810,042 | 5,446,884 |
| Financial assets available to meet cash needs for general expenditures within one year | \$ 39,427,937 | \$ 48,006,391 |

A significant portion of Gallaudet's annual expenditures are funded by the direct appropriation from the federal government. Gallaudet's practice is to draw down appropriation funding every two weeks to align with the timing of payroll needs of the University. Gallaudet's annual expenditures are also supported by current-year operating revenues including student tuition, fees, room and board, grants and contracts,

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

contributions and sales of services of auxiliary enterprises. Gallaudet has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations become due.

The University has a line of credit for \$40 million that can be drawn upon during the year, as needed, to manage cash flows. As of September 30, 2024, there was \$14.1 million outstanding on the line of credit. In addition, Gallaudet has approximately \$52 million in board-designated endowments and \$6 million in board-designated reserve funds which could be made available for general expenditure with appropriate Board of Trustees approval.

NOTE 4 - ACCOUNTS AND GRANTS RECEIVABLE, NET

Receivables (student and other), as of September 30, 2024 and 2023, consist of the following:

| | | 2024 | | 2023 |
|--|----|------------------------------------|----|------------------------------------|
| Student accounts Vocational rehabilitation Auxiliary and other | \$ | 14,369,031 5,590,568 904,642 | \$ | 11,495,084 5,803,435 680,686 |
| Total accounts receivable | | 20,864,241 | | 17,979,205 |
| Less: allowance for credit losses for Student accounts Vocational Rehabilitation | | (2,900,000) (1,056,000) | | (2,062,000) (960,000) |
| Total allowance for credit losses | | (3,956,000) | | (3,022,000) |
| Total accounts receivable, net | \$ | 16,908,241 | \$ | 14,957,205 |

Management regularly assesses the adequacy of its allowance for credit losses by performing ongoing evaluations of the student portfolio associated with each loan category using relevant available information, from internal and external sources, relating to past events, current conditions, and reasonable and supportable forecasts. Management believes that its allowance for credit losses at September 30, 2024 and 2023 is adequate to provide for credit losses inherent in the portfolio as of the reporting date. Changes in the allowance for credit losses during the year were as follows related to receivables:

| | 2024 | | 2023 | |
|--------------------------------------|------|------------------------|------|---------------------|
| Allowance balance, beginning of year | \$ | 3,022,000 | \$ | 2,404,000 |
| Bad debt expense Write-offs | | 1,520,152 (586,152) | | 638,877 (20,877) |
| Allowance, end of year | \$ | 3,956,000 | \$ | 3,022,000 |

Grants receivable as of September 30, 2024 and 2023 totaled \$15,736,829 and \$12,176,867, respectively, and primarily consist of amounts due from the U.S. federal government. Such amounts are due within one year of the University's fiscal year end and are expected to be collected in full.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

NOTE 5 - CONTRIBUTIONS RECEIVABLE, NET

Contributions receivable as of September 30, 2024 and 2023 are expected to be received as follows:

| | 2024 | 2023 |
|---|---|-----------------------------------|
| Within one year Between one and five years More than five years | \$ 459,339 3,941,072 3,200,000 | \$ 1,901,268 3,260,396 - |
| | 7,600,411 | 5,161,664 |
| Less: present value discount (4.48% - 5.24%) Allowance for doubtful accounts | (2,854,178) (414,764) | (371,660) - |
| Total contributions receivable, net | \$ 4,331,469 | \$ 4,790,004 |

NOTE 6 - INVESTMENTS

At September 30, 2024 and 2023, investments consist of the following:

| | 2024 | | 202 | 23 |
|-------------------------------------|-----------|-------|-------------------|--------|
| Money market funds | \$ 443 | 3,697 | \$ 1,54 | 46,979 |
| Equity securities: | | | | |
| U.S. large cap | 94,726 | | 75,6 | 58,549 |
| U.S. small cap | 12,11 | 5,969 | 9,82 | 25,348 |
| International (developed countries) | 26,970 |),460 | 24,03 | 31,916 |
| International (emerging markets) | 20 | 7,512 | 4,08 | 88,718 |
| Fixed income securities: | | | | |
| U.S. bonds | 29,878 | 3,099 | 26,6 ⁻ | 18,264 |
| World bonds | 1,740 | 0,890 | 1,78 | 89,889 |
| Global real estate | | - | | 93,975 |
| Hedge funds | 29,638 | 3,439 | 26,59 | 94,379 |
| Private equity funds | 38,404 | 1,982 | 34,79 | 95,204 |
| Private real estate funds | 369 | 9,724 | | 79,676 |
| Private credit fund | 3,34 | 1,120 | 1,94 | 42,163 |
| Other real assets | | 7,969 | 1,9 | 57,969 |
| Total investments | \$ 239,79 | 5,263 | \$ 213,32 | 23,029 |

Gallaudet's investment policy for its pooled endowment emphasizes growth. The University follows the total return concept, which combines interest and dividends with market appreciation to measure investment return. The University's investment policy was modified during fiscal 2022 to state that it will spend annually 4.8% of the five-year average fair value of the pooled funds determined as of March 31 of each year. Previously, the investment policy stated that the University will spend annually 4.8% of the three-year average fair value of the pooled funds.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

At September 30, 2024 and 2023, the University held investments in the following categories:

| | 2024 | 2023 |
|--|----------------|----------------|
| Endowment investments | \$ 235,095,432 | \$ 204,376,114 |
| Operating investments | 29,312 | 27,507 |
| Due to/from endowment investment pool | (3,195,730) | 214,494 |
| Private real estate investments | 1,957,969 | 1,957,969 |
| Board-designated capital and real estate reserve funds | 5,908,280 | 6,746,945 |
| Total investments | \$ 239,795,263 | \$ 213,323,029 |

The following tables present Gallaudet's fair value hierarchy for those investment assets measured at fair value on a recurring basis at September 30, 2024 and 2023:

| | | | 2024 | | |
|--|-------------------------------|---------------|--------------|-----------------------------------|-------------------------------|
| | Level 1 | Level 2 | Level 3 | Investments Reported at NAV | Total |
| Investments | • • • • • • • - | • | • | • | • • • • • • • - |
| Money market funds | \$ 443,697 | \$ - | \$- | \$- | \$ 443,697 |
| Equity securities: | 70 504 775 | 40 444 007 | | | 04 700 400 |
| U.S. large cap | 76,581,775 | 18,144,627 | - | - | 94,726,402 |
| U.S. small cap | 12,115,969 | - | - | - | 12,115,969 |
| International (developed countries) | 12,691,652 | 14,278,808 | - | - | 26,970,460 |
| International (emerging markets) Fixed income securities: | 207,512 | - | - | - | 207,512 |
| U.S. bonds | 29,878,099 | - | - | - | 29,878,099 |
| World bonds | 1,740,890 | - | - | - | 1,740,890 |
| Hedge funds | - | - | - | 29,638,439 | 29,638,439 |
| Private equity funds | - | - | - | 38,404,982 | 38,404,982 |
| Private real asset funds | - | - | - | 369,724 | 369,724 |
| Private credit fund | | | | 3,341,120 | 3,341,120 |
| Total investments measured | | | | | |
| at fair value | 133,659,594 | 32,423,435 | | 71,754,265 | 237,837,294 |
| Deposits with trustee (money market | | | | | |
| funds) | 20,527,144 | - | - | - | 20,527,144 |
| Investments pertaining to split-interest agreements | 186,344 | | 1,332,071 | | 1,518,415 |
| Total assets measured at fair value | \$154,373,082 | \$ 32,423,435 | \$ 1,332,071 | \$ 71,754,265 | \$259,882,853 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

| | | | 2023 | | |
|--|----------------------|---------------|---|---------------|----------------------|
| | Level 1 | Level 2 | Investments Reported at Level 2 Level 3 NAV | | Total |
| Investments | A A E A A A A | • | • | • | A A E A A A B |
| Money market funds | \$ 1,546,979 | \$- | \$- | \$- | \$ 1,546,979 |
| Equity securities: | 00 000 574 | 40.004.070 | | | |
| U.S. large cap | 62,636,571 | 13,021,978 | - | - | 75,658,549 |
| U.S. small cap | 9,825,348 | - | - | - | 9,825,348 |
| International (developed countries) | 17,811,536 | 6,220,380 | - | - | 24,031,916 |
| International (emerging markets) | 4,088,718 | - | - | - | 4,088,718 |
| Fixed income securities: | 00.040.004 | | | | 00.040.004 |
| U.S. bonds | 26,618,264 | - | - | - | 26,618,264 |
| World bonds | 1,789,889 | - | - | - | 1,789,889 |
| Global real estate | 4,093,975 | - | - | - | 4,093,975 |
| Hedge funds | - | - | - | 26,594,379 | 26,594,379 |
| Private equity funds | - | - | - | 34,795,204 | 34,795,204 |
| Private real asset funds | - | - | - | 379,676 | 379,676 |
| Private credit fund | | | - | 1,942,163 | 1,942,163 |
| Total investments measured | | | | | |
| at fair value | 128,411,280 | 19,242,358 | - | 63,711,422 | 211,365,060 |
| Deposits with trustee (money market | | | | | |
| funds) | 19,709,416 | - | - | - | 19,709,416 |
| Investments pertaining to split-interest agreements | 312,939 | | 1,083,738 | | 1,396,677 |
| Total assets measured at fair value | \$148,433,635 | \$ 19,242,358 | \$ 1,083,738 | \$ 63,711,422 | \$232,471,153 |

The following table summarizes the changes in assets classified as Level 3 for the years ended September 30, 2024 and 2023:

| | plit-Interest greements |
|---|----------------------------|
| Balance as of September 30, 2022 Investment gain | \$ 1,083,738 - |
| Balance as of September 30, 2023 Investment gain | 1,083,738 248,333 |
| Balance as of September 30, 2024 | \$ 1,332,071 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

| | | 2024 | | | Redemption | |
|---|------------|---------------|-------------------------|--------------------|---|-----------------------------|
| Investment Description | # of Funds | Fair Value | Unfunded Commitments | 2023 Fair Value | Frequency (If Currently Eligible) | Redemption Notice Period |
| Hedge funds ^(a) | 2 | \$ 29,638,439 | \$ N/A | \$ 26,594,379 | Quarterly Upon | 65-91 Days |
| Private equity funds ^(b) Private real asset | 18 | 38,404,982 | 34,806,298 | 34,795,204 | Liquidation Upon | - |
| funds ^(c) | 2 | 369,724 | 807,542 | 379,676 | Liquidation Upon | - |
| Private credit fund (d) | 2 | 3,341,120 | 8,499,127 | 1,942,163 | Liquidation | - |
| Total | 24 | \$ 71,754,265 | \$ 44,112,967 | \$ 63,711,422 | | |

The following table presents the nature and liquidity terms of investment assets held at September 30, 2024 and 2023 with fair values reported using NAV:

Redemption frequency and notice periods and strategy for each of the respective funds presented in the above chart are as follows, as of September 30, 2024 and 2023:

- (a) This class includes investments in single manager hedge funds and investments in hedge funds across several strategies. The investment objective of the hedge fund allocation is to target attractive risk-adjusted returns with volatility lower than that of the broad equity markets. To achieve its objective, the hedge fund allocation invests in investment funds managed by independent investment managers that employ a broad range of alternative investment strategies, primarily within the equity long/short, event driven and tactical trading hedge fund sectors. Some investments include lock-up periods requiring an investment to be held for a period of time prior to redemption and/or "gates" which limit the percentage of the investments that can be redeemed at one time.
- (b) This class includes several private equity funds that invest in either domestic or international limited partnerships. These investments are geographically diversified among the United States, Europe, Latin America and Asia. Allocations consist of leveraged buy-outs, venture capital expansion opportunities, recapitalization, distressed and special situation investments. The fair values of these investments have been estimated using the NAV of Gallaudet's ownership interest in partners' capital. These investments can never be redeemed with the funds. Instead, the nature of investments in this class is that distributions are received through liquidation of the underlying assets of the funds at the direction of the fund managers, which have not communicated that timing to the University or announced the timing publicly.
- (c) This class includes investments in limited partnerships with several underlying holdings in private investment partnerships, limited liability companies, or similar entities that invest in real assets, also known as inflation hedging investments. Real asset allocations are primarily in natural resources, power, infrastructure and to a lesser extent, real estate. The fair values of these investments have been estimated using the NAV of Gallaudet's ownership interest in partners' capital. These investments can never be redeemed with the funds. Instead, distributions are received through liquidation of the underlying assets of the funds at the discretion of the fund managers, which have not communicated that timing to the University or announced the timing publicly.
- (d) This class includes investments in a fund of private credit funds with a global investment strategy focused on North America and Europe. The principal segments of the private credit space targeted by the fund include: direct lending, specialty credit, loan portfolios/structured credit, and opportunistic credit. The fair value of this investment has been estimated using the NAV of Gallaudet's ownership interest in partners' capital. This investment can never be redeemed with the fund. Instead, the nature of the investment in this class is that distributions are received through

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

liquidation of the underlying assets of the fund at the direction of the fund manager, which has not communicated that timing to the University or announced the timing publicly.

NOTE 7 - LAND, BUILDINGS, AND OTHER PROPERTY, NET

At September 30, 2024 and 2023, land, buildings, and other property consist of the following:

| | 2024 | 2023 |
|---|----------------|----------------|
| Buildings and improvements | \$ 371,315,897 | \$ 367,396,252 |
| Outside improvements | 54,584,815 | 53,808,055 |
| Furniture and equipment | 67,891,411 | 63,391,846 |
| Land stabilization improvements | 6,190,017 | 6,190,017 |
| Software | 7,457,054 | 7,457,055 |
| | 507,439,194 | 498,243,225 |
| Less: accumulated depreciation and amortization | (311,442,997) | (291,667,324) |
| | 195,996,197 | 206,575,901 |
| Land | 1,410,480 | 1,410,480 |
| Construction in progress | 12,362,656 | 5,831,539 |
| Land, buildings, and other property, net | \$ 209,769,333 | \$ 213,817,920 |

Included in furniture and equipment are the ROU assets recognized for copiers and computer equipment acquired under finance lease arrangements. These ROU assets have an original cost of \$16,140,886 and \$14,726,247 and accumulated amortization of \$11,474,897 and \$8,126,782 as of September 30, 2024 and 2023, respectively.

Construction in progress includes approximately \$3.9 million and \$3.8 million as of September 30, 2024 and 2023, respectively, for renovation of the existing Merrill Learning Center ("MLC") into a new state-of-the-art learning center, including new research and academic facilities and a landscaped café terrace overlooking the Gallaudet Mall. Construction in progress as of September 30, 2024, also included \$6.0 million related to the Microgrid project, and \$2.4 million related to other construction projects.

NOTE 8 - RETIREMENT PLANS

Although Gallaudet is a private institution, legislation enacted by the U.S. Congress permits regular status employees to be covered by two federal retirement programs; a defined benefit plan and a defined contribution plan. Under these arrangements, regular status employees are required to contribute a percentage of their salaries to the defined benefit plan, and are given the option to participate in the defined contribution plan. Gallaudet matches a certain percentage of each employee's contributions to the defined contribution plan, and contributes a percentage communicated by the U.S. Office of Personnel Management ("OPM"), the administrator of the plans, to the defined benefit plan. The University contributed \$17,778,730 and \$17,594,296 on behalf of eligible employees for the years ended September 30, 2024 and 2023, respectively, to these retirement programs, which is included as a component of benefits expense in the accompanying statements of activities. Employee and employer contributions are paid to OPM biweekly. Gallaudet has no unfunded pension costs under these plans.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

NOTE 9 - LINE OF CREDIT

In April 2022, Gallaudet renewed its unsecured line of credit with PNC Bank, National Association. The expiration date was extended to April 2025.

In April 2023, Gallaudet increased the amount available from \$20 million to \$40 million. Under this line of credit agreement, amounts drawn accrue interest at a floating rate equal to the sum of Bloomberg Short-Term Bank Yield Rate plus 40 basis points (0.40%), which was equal to 6.09% and 6.64% at September 30, 2024 and 2023, respectively.

During fiscal years 2024 and 2023, Gallaudet drew on this line on several occasions, resulting in the University incurring interest expense of approximately \$941,000 and \$317,000, respectively. There was an outstanding balance of \$14,100,000 and \$9,000,000 at September 30, 2024 and 2023, respectively, which was used to support operations.

The University's line of credit agreement includes certain financial covenants. The University was in compliance with all covenants as of September 30, 2024.

NOTE 10 - LONG-TERM DEBT

Outstanding bonds payable as of September 30 follows:

| | 2024 | 2023 |
|---|------------------------|------------------------|
| Series 2021A revenue and refunding bonds, tax-exempt, serial, with interest rates ranging from 3.000% to 5.000% maturing at | | |
| various dates from April 1, 2026 to April 1, 2041 Series 2021A revenue and refinancing bonds, tax-exempt, term, | \$ 23,865,000 | \$ 23,865,000 |
| interest rate 5.000%, maturing April 1, 2046 interest rate 5.000%, maturing April 1, 2051 Series 2021B revenue bond, taxable, serial, with interest rates | 6,965,000 8,880,000 | 6,965,000 8,880,000 |
| ranging from 0.500% to 1.200% maturing at various dates from April 1, 2022 to April 1, 2026 | 1,805,000 | 2,890,000 |
| Total bonds at par value | 41,515,000 | 42,600,000 |
| Unamortized premium Unamortized deferred financing costs | 7,213,084 (715,276) | 7,759,716 (776,952) |
| Total bonds payable, net | \$ 48,012,808 | \$ 49,582,764 |

The serial and term bonds represent unsecured general obligations of Gallaudet.

In February 2021, the University issued Series 2021A tax-exempt fixed rate bonds in the aggregate amount of \$39,710,000 and Series 2021B taxable bonds in the aggregate amount of \$5,045,000. The proceeds from the sale of the Series 2021A bonds were used by the University to provide for all or a portion of the University's costs in connection with (i) financing the next phase of the University's updated Campus Master Plan 2012-2022, (ii) refunding a portion of the outstanding Series 2011 tax-exempt revenue bonds, and (iii) to pay the issuance costs of the Series 2021A Bonds. The proceeds of the sale of the Series 2021B Bonds were used for the purpose of refunding a portion of the then outstanding Series 2011 tax-exempt revenue bonds and to pay the issuance costs of the Series 2021B Bonds. The total amount of the Series 2011 bonds refunded as of April 1, 2021 was \$33,655,000 and the total costs of issuance for both Series

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

2021 Bonds was \$965,885. Both Series 2021 Bonds were issued as "Social Bonds" based on the use of the related proceeds.

Interest on the bonds is payable semi-annually, every April 1 and October 1.

The term bonds maturing on April 1, 2046 and April 1, 2051, are subject to mandatory redemption by operation of sinking fund installments. The installment payments for the term bonds maturing April 1, 2046, begin on April 1, 2042 and range from \$1.3 million to \$1.5 million per year through the maturity date. Installment payments for the term bonds maturing April 2051, begin on April 1, 2047, and range from \$1.6 million to \$2.0 million per year through the maturity date.

On November 17, 2022, the University negotiated a taxable term loan of \$1,940,675 with a commercial bank to reimburse the University for the purchase of investment property and to pay back the amount borrowed on the line of credit as of September 30, 2023. The loan has a fixed interest rate of 4.285% and matures on November 15, 2027, with interest paid monthly, and has an outstanding balance of \$1,857,940 and \$1,903,872 as of September 30, 2024 and 2023, respectively. The loan is secured by a general obligation pledge of revenue.

On July 18, 2023, the University negotiated a term loan of \$17,820,647 with a commercial bank to fund the Microgrid project and related facilities maintenance necessary for the installation. The loan has a fixed interest rate of 6.18% and matures August 1, 2043, payable in 240 monthly installments of principal and interest, with an outstanding balance of \$17,753,484 and \$17,989,354 as of September 30, 2024 and September 30, 2023, respectively. The loan is secured by the related Microgrid project assets.

Required principal payments due on all debt obligations during the next five fiscal years and in total thereafter are as follows:

| Fiscal Year Ending September 30, | Bonds | (| Other Long- Term Debt | Total Long- Term Debt |
|--|---|----|---|---|
| 2025 2026 2027 2028 2029 Thereafter | \$ 1,100,000 1,105,000 1,130,000 1,190,000 1,250,000 35,740,000 41,515,000 | \$ | 558,864 593,444 630,181 2,322,455 653,792 14,852,688 19,611,424 | \$ 1,658,864 1,698,444 1,760,181 3,512,455 1,903,792 50,592,688 61,126,424 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

NOTE 11 - NET ASSETS

Gallaudet's net assets without donor restrictions are composed of the following purposes at September 30, 2024 and 2023:

| | 2024 | 2023 | |
|--|---------------------------------------|---------------------------------------|--|
| Funds functioning as endowment (quasi-endowment): Scholarships Program and general support | \$ 3,758,985 47,812,817 | \$ 3,323,124 42,037,727 | |
| Total funds functioning as endowment (quasi- endowment) | 51,571,802 | 45,360,851 | |
| Board-Designated Capital Expenditures Reserve Fund Board-Designated Real Estate Reserve Fund Infrastructure and operations | 2,861,805 3,046,475 160,825,613 | 1,645,351 5,101,594 169,889,941 | |
| Total net assets without donor restrictions | \$ 218,305,695 | \$ 221,997,737 | |

Net assets with donor restrictions are restricted for the following purposes at September 30, 2024 and 2023:

| | 2024 | 2023 |
|--|----------------|----------------|
| Donor-restricted endowment to be held in perpetuity: Scholarships | \$ 36,749,370 | \$ 36,032,165 |
| Program and general support | 99,182,418 | 98,029,399 |
| | | |
| Total donor-restricted endowment to be held in | 135,931,788 | 134,061,564 |
| perpetuity | 133,931,700 | 134,001,304 |
| Accumulated earnings subject to spending policy: | | |
| Scholarships | 12,551,784 | 6,428,556 |
| Program and general support | 35,040,058 | 18,525,143 |
| | 47,591,842 | 24,953,699 |
| Total accumulated earnings subject to spending policy | 47,391,042 | 24,955,099 |
| Donor-restricted for specific purposes or time periods: | | |
| Scholarships | 925,294 | 1,468,291 |
| Program support | 10,692,153 | 7,548,720 |
| Pledges receivable for endowment | 1,901,173 | 1,821,535 |
| Time restricted (principally pledges) | 3,042,390 | 2,968,479 |
| Split-interest agreements | 1,208,384 | 1,208,384 |
| Total donor-restricted for specific purposes or time | | |
| periods | 17,769,394 | 15,015,409 |
| F | · · | · · |
| Total net assets with donor restrictions | \$ 201,293,024 | \$ 174,030,672 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

The nature of net assets released from donor restrictions for the years ended September 30, 2024 and 2023 are as follows:

| | 2024 | 2023 |
|---|---|---|
| Endowment spending: Scholarships Program support General support | \$ 2,401,722 484,846 4,050,682 | \$ 2,139,472 914,952 3,790,333 |
| Total endowment spendings | 6,937,250 | 6,844,757 |
| Donor-restricted for specific purposes or time periods: Scholarships Program support Other | 1,041,441 579,673 290,888 | 1,714,704 952,215 1,265,342 |
| Total restricted for specific purposes or time restricted | 1,912,002 | 3,932,261 |
| Total net assets released from restrictions | \$ 8,849,252 | \$ 10,777,018 |

NOTE 12 - ENDOWMENT

The University's endowment consists of 408 individual funds which have been established primarily to support the operations of the University and to provide for scholarships. The University's endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Excluded from the University's donor-restricted endowment are contributions receivable and split-interest agreements. The donor-restricted endowment includes accumulated unspent earnings from endowment funds required to be held in perpetuity and is available for expenditure in subsequent years following appropriation by the University's Board of Trustees. The donor-restricted endowment may also include accumulated losses on individual donor-restricted endowment funds that have fallen below the amount required to be maintained as a fund of permanent duration.

Interpretation of Relevant Law

The University's Board of Trustees has interpreted the District of Columbia Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the University, absent explicit donor stipulations to the contrary, to act in good faith and with the care that an ordinarily prudent person in a like position would exercise under similar circumstances in making determinations to appropriate or accumulate endowment funds, taking into account both its obligation to preserve the value of the endowment and its obligation to use the endowment to achieve the purposes for which it was donated. The University classifies as net assets with donor restrictions the sum of: (a) the original value of gifts donated to its donor-restricted endowment; (b) the original value of subsequent gifts to its donor-restricted endowment; (c) additions to its donor-restricted endowment, made in accordance with the applicable donor gift instrument at the time the accumulation is added to the fund; and (d) the appreciation on donor-restricted endowment funds until such amounts are appropriated for expenditure by the University's Board of Trustees.

The University defines the appropriation of endowment net assets for expenditure as the authorization of its investment spending rate as approved annually by its Board of Trustees. In making a determination to

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

appropriate or accumulate, the University adheres to the standard of prudence prescribed by UPMIFA and considers the following factors:

- (1) The duration and preservation of its endowment fund;
- (2) The purposes of the University and its endowment fund;
- (3) General economic conditions;
- (4) The possible effect of inflation or deflation;
- (5) The expected total return from endowment investments;
- (6) Other resources of the institution; and
- (7) The investment policy of the University.

Return Objectives and Strategies

The University has adopted investment and spending policies for endowment assets that support the objective of providing a sustainable and increasing level of endowment income distribution to support the University's activities while preserving the real purchasing power of the endowment. The University's primary investment objective is to maximize total return within reasonable and prudent levels of risk while maintaining sufficient liquidity to meet disbursement needs and ensure preservation of capital. To satisfy its long-term rate-of-return objectives, the University relies on a total return strategy, the objective of which is to achieve a return consisting of a combination of current income and capital appreciation recognizing that changes in market conditions and interest rates will result in varying strategies in an attempt to optimize results. The endowment portfolio is diversified among various asset classes and utilizes various strategies to manage risk.

The University's investment policy states that it will spend annually 4.8% of the five-year average fair value of the endowment determined as of March 31 of each year. However, when donors have expressly stipulated the payout percentage of earnings on endowments, which differs from University policy, it is followed.

Endowment net asset composition by type of fund as of September 30, 2024 follows:

| Endowment Net Asset Composition by Type of Fund as of September 30, 2024 | Without Donor Restrictions | | |
|--|-------------------------------|---------------------|--------------------------------|
| Board-designated endowment funds Donor-restricted endowment funds | \$ 51,571,802 | \$ - 183,523,630 | \$ 51,571,802 183,523,630 |
| Total endowment funds | \$ 51,571,802 | \$ 183,523,630 | \$ 235,095,432 |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Endowment net asset composition by type of fund as of September 30, 2023 follows:

| Endowment Net Asset Composition by Type of | Without Donor | With Donor | Total |
|--|---------------|----------------|----------------|
| Fund as of September 30, 2023 | Restrictions | Restrictions | |
| Board-designated endowment funds | \$ 45,360,851 | \$- | \$ 45,360,851 |
| Donor-restricted endowment funds | | 159,015,263 | 159,015,263 |
| Total endowment funds | \$ 45,360,851 | \$ 159,015,263 | \$ 204,376,114 |

Changes in endowment net assets for the year ended September 30, 2024 follows:

| | Without Donor Restrictions | | |
|---|-------------------------------|------------------------------|------------------------------|
| Endowment net assets, October 1, 2023 Investment return, net | \$ 45,360,851 8,380,230 | \$ 159,015,263 29,932,812 | \$ 204,376,114 38,313,042 |
| Contributions | 6,360,230 | 1,512,805 | 1,512,805 |
| Amounts expended, pursuant to spending policy | (2,169,279) | (6,937,250) | (9,106,529) |
| Endowment net assets, September 30, 2024 | \$ 51,571,802 | \$ 183,523,630 | \$ 235,095,432 |

Changes in endowment net assets for the year ended September 30, 2023 follows:

| | Without Donor Restrictions | | With Donor Restrictions | Total |
|---|-------------------------------|-------------------------|---|------------------|
| Endowment net assets, October 1, 2022 Investment return Contributions Amounts expended, pursuant to spending | | 605,137 057,710 - | \$ 145,975,294 18,449,71 1,435,01 | 1 23,507,421 |
| policy | (2,5 | 301,996) | (6,844,75 | 7) (9,146,753) |
| Endowment net assets, September 30, 2023 | \$ 45,3 | 360,851 | \$ 159,015,263 | 3 \$ 204,376,114 |

Funds With Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or D.C. UPMIFA requires the University to retain as a fund of permanent duration. In accordance with U.S. GAAP, deficiencies of this nature are reported in net assets with donor restrictions. The University's spending policy allows for 2% of the five-year moving average to be spent for underwater donor-restricted endowment funds, assuming the fund is less than 20% underwater. Funds that are greater than 20% underwater, of which there were none as of September 30, 2024 or 2023, have their payouts suspended.

As of September 30, 2024 and 2023, there were certain individual donor-restricted endowment funds with a fair value less than their historical corpus value. As of September 30, 2024, funds with deficiencies had an original gift value of \$82,529, a current fair value of \$57,927 and were underwater by \$24,602. As of September 30, 2023, funds with an original gift value of \$475,773, a current fair value of \$445,834 and were underwater by \$29,939.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

NOTE 13 - FUNCTIONAL AND NATURAL CLASSIFICATION OF EXPENSES

Gallaudet's primary program service is academic instruction and research. Expenses for auxiliary enterprises, library, and student services are incurred in support of academic instruction and research, and as such, are included therein. Maintenance and operation of plant expense is allocated to program and supporting activities based upon periodic assessment of facilities usage. Depreciation, amortization and interest expense are allocated based on estimated use of the physical assets. Other natural expenses attributable to more than one functional category are allocated using a variety of cost allocation techniques such as square footage and time and effort.

Expenses are reported in the accompanying statements of activities in natural categories. Functional expenses are categorized as follows for the years ended September 30, 2024 and 2023 and consist of the following:

| For the Year Ended September 30, 2024: | Academic Instruction and Research | General Administration | Total |
|--|---|----------------------------|-------------------------------|
| Salaries and wages | \$ 69,581,011 | \$ 26,789,896 | \$ 96,370,907 |
| Employee benefits | 23,748,278 | 8,550,589 | 32,298,867 |
| Utilities | 6,710,006 | 500,402 | 7,210,408 |
| Interest expense | 933,150 | 2,293,514 | 3,226,664 |
| Depreciation and amortization | 13,313,961 | 7,378,697 | 20,692,658 |
| Consultants, advisors and other professional | | | |
| fees | 36,029,667 | 15,334,133 | 51,363,800 |
| Repairs and maintenance | 1,271,890 | 491,173 | 1,763,063 |
| Supplies, travel and other expenses | 13,341,868 | 5,791,986 | 19,133,854 |
| | | | |
| Total | \$ 164,929,831 | \$ 67,130,390 | \$ 232,060,221 |
| For the Year Ended September 30, 2023: | Academic Instruction and Research | General Administration | Total |
| Salarias and wages | \$ 71.917.675 | \$ 25.389.205 | \$ 97,306,880 |
| Salaries and wages Employee benefits | \$ 71,917,675 22,979,578 | \$ 25,389,205 9,551,010 | \$ 97,306,880 32,530,588 |
| Utilities | 6,983,899 | 520,828 | 7,504,727 |
| Interest expense | 881,698 | 704,643 | 1,586,341 |
| Depreciation and amortization | 13,530,479 | 5,902,513 | 19,432,992 |
| Consultants, advisors and other professional | 10,000,479 | 5,302,515 | 19,402,992 |
| fees | 34,218,725 | 21,396,888 | 55,615,613 |
| Repairs and maintenance | 2,765,179 | 278,375 | 3,043,554 |
| Supplies, travel and other expenses | 12,126,698 | 5,176,705 | 17,303,403 |
| | ,0,000 | | , |
| Total | \$ 165,403,931 | \$ 68,920,167 | \$ 234,324,098 |

Fundraising expenses include personnel and other direct costs associated with fundraising efforts. Fundraising expenses are included in general administration in the table above and totaled approximately \$1,922,000 and \$2,144,000 for fiscal 2024 and 2023, respectively.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Consultants, advisors and other professional fees for the years ended September 30, 2024 and 2023 consist of the following:

| | 2024 | 2023 |
|--|--|---|
| Auxiliary enterprises Software and information technology Other consulting and professional services | \$ 14,591,016 7,929,316 6,838,516 | \$ 14,342,575 10,088,269 8,557,130 |
| Facilities repairs and maintenance REAL Project | 4,451,058 4,180,593 | 7,291,126 4,613,519 |
| Legal services Operational transformation Insurance | 1,481,967 3,509,987 2,700,005 | 3,017,668 2,995,601 1,940,576 |
| Grants Interpreting services COVID-19 pandemic response | 3,237,686 2,443,656 - | 1,689,225 829,476 250,448 |
| Total consultants, advisors and other professional fees | \$ 51,363,800 | \$ 55,615,613 |

NOTE 14 - COMMITMENTS AND CONTINGENCIES

Gallaudet receives significant amounts of federal funding in the form of appropriations, grants, and contracts. These awards are subject to audit by federal agencies. Management is of the opinion that disallowances, if any, would not have a significant effect on the financial position, change in net assets or cash flows of the University.

The University is a party to litigation and other claims in the ordinary course of its business. In the opinion of management, the ultimate resolution of these matters will not have a significant effect on the financial position, change in net assets or cash flows of the University.

In April 2015, Gallaudet signed a Development Agreement with a real estate developer (the "Developer") to develop four University-owned commercial parcels of land located adjacent to the Gallaudet campus. The University intends to sign ground leases with the Developer in phases outlined in the Development Agreement.

Pursuant to the Development Agreement, the Developer made two non-refundable deposits totaling \$10 million into an escrow account, which will act as security for the Developer's performance under the Development Agreement. The first deposit for \$6 million was made during fiscal year 2015. The second deposit for \$4 million was made during fiscal year 2019. The Development Agreement permits Gallaudet to draw down up to \$2.9 million of the escrow funds to cover certain land improvement costs and is considered an irrevocable commitment fee from the Developer to secure the future leases with the University. The commitment fee was amortized on a straight-line basis over three years and was completely recognized as of September 30, 2018. During fiscal 2017, the University entered into a tri-party agreement to modify the existing Development Agreement to exclude approximately 8,760 square feet of land and for Gallaudet to sell this parcel to a second real estate developer. The sale of the land closed during fiscal 2019.

In 2015, Gallaudet moved forward with plans to build a new three-story, 70,000 square foot, 158-bed residence hall known as the Model Secondary School for the Deaf Dormitory (the "MSSD Dorm"). The University retained an architect to design the residence hall and a lead construction company was retained to build the new dormitory. Additionally, the University contracted a construction management firm for project management.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Shortly after the MSSD Dorm's opening, the University began observing and receiving specific complaints of potential construction defects. The University retained a construction consultant to assess the building, including but not limited to site reviews, geotechnical testing, and demolition of problematic areas to uncover building structure. After significant investigation and testing, the consultant determined substantial problems in the design and construction of the building and its perimeter. The consultant developed a corrective action plan for remediation and the University retained a separate lead construction company for the reconstruction efforts. In fiscal 2024 and 2023, the University spent \$233,247 and \$1,298,303, respectively, on these remediation efforts. The expenses have not been capitalized and are included in the statement of activities as repairs and maintenance expenses, and in the statement of functional expenses as academic instruction and research expenses.

To recover those costs and other damages, Gallaudet asserted claims against both the original lead construction company and architect. In September 2023, Gallaudet was informed that it would be receiving a settlement from the architect for approximately \$1,500,000. The settlement proceeds were received in October 2022, and the revenue was recorded in fiscal 2022 as part of other revenue.

On November 3, 2021, Gallaudet signed a design-build agreement with Scale Microgrid Solutions to provide long-term energy efficiency and savings for the University. Work on the project began in fiscal 2023, and is expected to be completed during fiscal 2025. Remaining estimated commitments related to this agreement total approximately \$8.8 million as of September 30, 2024. The University also expects to see significant energy savings once this project is completed which will offset the upfront costs.

The University is obligated under finance leases for office, technology, or other equipment that extend through 2025. In addition, during the fiscal year ended September 30, 2024, the University entered into operating leases for office space that extend through 2033. The University has recorded ROU assets and lease liabilities in the accompanying statements of financial position, with both its lease assets and liabilities measured using a risk-free rate of return selected based on the lease term. The University's leases do not contain renewal or termination options or residual value guarantees and are based solely on fixed payment arrangements. The University has no short-term leases.

The ROU finance lease assets are reported as a component of land, buildings, and other property, net, as disclosed in Note 7, and operating lease assets are reported withing prepaid expenses and other assets on the accompanying statements of financial position.

The components of lease cost are:

| | Year Ended September 30, | | | | |
|--|--------------------------|----------------------|------|----------------------|--|
| | | 2024 | 2023 | | |
| Finance lease cost: Amortization of ROU assets Interest on finance lease liabilities | \$ | 3,388,897 132,823 | \$ | 3,252,403 109,322 | |
| Total finance lease cost | | 3,521,720 | | 3,361,725 | |
| Operating lease cost | | 902,498 | | 526,412 | |
| Total lease cost | \$ | 4,424,218 | \$ | 3,888,137 | |

NOTES TO FINANCIAL STATEMENTS - CONTINUED

September 30, 2024 and 2023

Supplemental quantitative information related to leases is as follows:

| | Year Ended September 30, | | | |
|--|--------------------------|-----------|----|-----------|
| | | 2024 | - | 2023 |
| Cash paid for amounts included in the measurement of lease liabilities: | | | | |
| Operating cash flows from operating leases | \$ | 785,770 | \$ | 81,910 |
| Operating cash flows from finance leases | | 132,823 | | 109,322 |
| Financing cash flows from finance leases | | 3,429,564 | | 3,532,885 |
| ROU assets obtained in exchange for lease obligations: | | | | |
| Operating leases | | - | | 7,584,077 |
| Finance leases | | 1,454,586 | | 1,394,024 |
| Weighted-average remaining lease term (in years): | | | | |
| Operating leases | | 6.08 | | 7.08 |
| Finance leases | | 2.81 | | 2.62 |
| Weighted-average discount rate: | | | | |
| Operating leases | | 3.13% | | 3.13% |
| Finance leases | | 3.13% | | 2.06% |

The maturity of the University's lease liabilities as of September 30, 2024 are as follows:

| Fiscal Year Ending September 30, | Finance | | Operating | |
|--|---------|---|--|--|
| 2025 2026 2027 2028 2029 Thereafter | \$ | 2,096,538 868,136 572,931 440,742 127,118 | \$ 939,752 903,889 932,476 860,025 878,641 3,649,089 | |
| Total lease obligation, gross | | 4,105,465 | 8,163,872 | |
| Less: amounts representing interest rates | | (66,478) | (1,137,244) | |
| Total lease liability | \$ | 4,038,987 | \$ 7,026,628 | |

Gallaudet has awarded grants to other institutions to perform research and perform other services. At September 30, 2024, Gallaudet has conditional grants related to these awards totaling \$105,533, which have not been recognized as a liability in the accompanying 2024 statement of financial position. These contributions are conditioned on the recipient incurring allowable expenditures under federal cost circulars and are expected to be satisfied during fiscal 2025.