Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Inter	nal Reve	enue Servi	ce	<b>&gt;</b>	Information	about Form	990 and its	instruction	s is at www.i	rs.gov	/form990.			specti	on
A F	or th	e 2018	calen	dar year, or ta	x year begi	nning	10	/01 <b>,2018</b>	, and endir	ng			9/30 <b>,20</b>		
R ^	heck if ap			of organization							D Employer id	dentifi	ication num	ber	
_	_ `	` L	GAL	LAUDET UNI	VERSITY										
	Addre chang			Business As					T		53-019				
	Name	change		er and street (or P			o street addres	ss)	Room/suite		E Telephone				
	Initial	return		FLORIDA A					108		(202) 65	<u>51 – </u>	<u>5299</u>		
	Termi			r town, state or pro			ign postal code	е							
	Amen return	ո 📙		HINGTON, D							<b>G</b> Gross recei	<u> </u>			<b>,</b> 950.
	Applic pendi	cation ing		and address of pri		ROBER	TA CORD	ANO, PRI	ESIDENT		H(a) Is this a grassian subordinate		urn for	Yes	X No
				E AS C ABO	VE						H(b) Are all subo	rdinates	included?	Yes	No
<u> </u>		empt sta		X 501(c)(3)	501(c) (	) <b>◀</b> (ins	sert no.)	4947(a)(1)	or 52	7	If "No," atta	ach a li	ist. (see instruc	tions)	
_				ALLAUDET.E	DU						H(c) Group exer				
				X Corporation	Trust	Association	Other	<u> </u>	L Year o	f forma	tion: 1864 <b>M</b>	State	e of legal dor	micile:	DC
P	art I		nmary												
	1			e the organization									ABLISHE	D B	ĭ 
ce				F CONGRESS								<u> </u>			
nar		WORL	D ES'	TABLISHED	EXCLUSIV	ELY FOR	DEAF OR	HARD O	F HEARIN	IG SI	TUDENTS.				
Governance				if the o	•		•	•				1	ı		
ŏ				ing members of								3			19.
S S				ependent voting								4			18.
įţį				of individuals em								5		2,	806.
Activities &	6	Total n	umber	of volunteers (est	imate if neces	ssary)						6			18.
⋖				d business reven								7a		,199	,061
	b	Net un	related	business taxable	income from	Form 990-T,	line 34					7b			0
											Prior Year			ent Y	
ē	8	Contrib	outions a	and grants (Part \	/III, line 1h) .			COR	Y FOR		5,189,0				,619
en	9	Progra	m servi	ce revenue (Part )	VIII, line 2g) .			PUBLICI	NSPECTION		185,015,7				8,875
Revenue	10	IIIvesti	nent inc	come (Part VIII, C	olullili (A), illi	es 5, 4, and 1	<sup>(u)</sup>				9,681,6		9,		,895
				(Part VIII, colun							814,3				7,377
				- add lines 8 thre							200,700,8				,766
				nilar amounts pai							10,631,1		11,	, 057	,513
				to or for members							110 010 0	0.		100	0
es	15			r compensation,						-	119,218,3		117,	, 175	,916
Expenses	16a	Profes	sional f	undraising fees (F	Part IX, columi	n (A), line 11e	e) <u>.</u> .					0.			0
Ϋ́	b			ing expenses (Pa							60.000.0	0.1		0.01	101
_	17			es (Part IX, colum						L	67,397,8	70,321,484			
			-	s. Add lines 13-1			. ,			-	197,247,3				, 913
<u> </u>	19	Reven	ue less	expenses. Subtra	act line 18 fror	m line 12	<del></del>				3,453,5				<b>,</b> 853
Net Assets or Fund Balances											nning of Current			of Yea	
sse 3ala	20			Part X, line 16)							443,620,2				674
nd E	21			(Part X, line 26)						ļ	59,368,7				912
				fund balances. S	Subtract line 2	1 from line 20	<u></u>				384,251,5	38.	391,	, 100	<b>,</b> 762
	rt II		nature												
true	der per e, corre	naities of ect, and c	perjury, complete.	I declare that I ha Declaration of pre	ive examined the parer (other tha	nis return, inclu n officer) is bas	uding accomp sed on all infoi	anying sched rmation of wh	ules and statei ich preparer ha	ments, a as any k	and to the best of the control of th	of my	knowledge	and be	aliet, it is
			-	•	· · · · · ·	·			· · ·						
Sig	ın		Pianotura	e of officer							Date				
He		'	Ü					TAIRED	TM 000/0						
	. •			CLARKE				INTER	IM CFO/T	REAS	· .				
			, ,	rint name and title		Drong-all:	anatura		Dete				DTIN		
Paid	d			parer's name		Preparer's si	ynature		Date	10	Check	if	PTIN	100	
	parer	DANI		ROMANO	10D3:m6:: -				3/20	/202			P00504		
	Only	Firm's			HORNTON I						Firm's EIN		-605555		
				▶ 757 THIRD A							Phone no.	212	2-599-0		
				s return with the				s)	<u></u>		<u> </u>	<u>.                                    </u>	X Ye		No
For	Paper	rwork F	Reduction	on Act Notice, s	ee the separa	te instruction	ıs.						Forn	ո 99(	(2018)

## Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

			, , , , , , , , , , , , , , , , , , , ,			
Automatic	6-Month Extension of Time. Only subm	rit original	(no copies needed).			
All corporati	ons required to file an income tax return other	er than Fori	m 990-T (including 112	0-C filers), partnerships,	REMICs,	and trusts
must use Fo	orm 7004 to request an extension of time to f	file income	tax returns.			
				Enter filer's identifying	g number,	see instructions
	Name of exempt organization or other filer, see in	nstructions.		Employer identification nu	mber (EIN	) or
Type or						
print	GALLAUDET UNIVERSITY			53-019950	7	
ile by the	Number, street, and room or suite no. If a P.O. bo	ox, see instru	ctions.	Social security number (SS	SN)	
due date for iling your	800 FLORIDA AVENUE, NE 108	,		Coolar occarry named (Co	511)	
return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions.						
nstructions.	WASHINGTON, DC 20002-3695	r a roroigir aa	arooo, ooo morradiidhe.			
	WASHINGTON, DC 20002 3093					
Enter the Re	eturn Code for the return that this application	is for (file	a separate application fo	or each return)		0 1
			1			
Application		Return	Application			Return
s For		Code	Is For			Code
Form 990 o	r Form 990-EZ	01	Form 990-T (corporat	tion)		07
Form 990-B	L	02	Form 1041-A			08
Form 4720	(individual)	03	Form 4720 (other tha	ın individual)		09
Form 990-PI	F	04	Form 5227		10	
Form 990-T	(sec. 401(a) or 408(a) trust)	05	Form 6069			11
	(trust other than above)	06	Form 8870			12
	LISA CLARKE, IN	TERIM CI	TO/TREAS			
The book	s are in the care of ▶ 800 FLORIDA AVE		·	12		
THE BOOK		, 112 1111	31111101011 20 2000		_	
Talanhan	e No. ▶ 202 651-5299		Fax No. ▶			
•				als this has	_	<b>.</b> .
	anization does not have an office or place of					
	or a Group Return, enter the organization's fo					
	e group, check this box ▶ 🔙 . I		art of the group, check t	this box ▶ [	and a	ittach
	e names and EINs of all members the extens					
1 I reque	est an automatic 6-month extension of time u	ntil	08/17_, <b>20</b> 2	20 , to file the exempt	organiza	ition return
for the	organization named above. The extension is	s for the org	ganization's return for:			
▶	calendar year 20 or					
► X	tax year beginning10/0	01 , 20 1	∃ , and ending	09/30 ,	<b>20</b> 19 .	
2 If the t	ax year entered in line 1 is for less than 12 m	nonths, ched	ck reason: Initial r	eturn Final return	1	
	Change in accounting period				-	
	application is for Forms 990-BL, 990-PF, 9	90-T 4720	or 6069 enter the	tentative tax less any		
	undable credits. See instructions.	700 1, 4720	o, or oooo, ontor the	tontative tax, loos arry	20 6	0.
	application is for Forms 990-PF, 990-T,	4720 0	r 6060 optor any re	ofundable credite and	3a \$	
	• •		•			0
	ted tax payments made. Include any prior yea				3b \$	0.
	ce due. Subtract line 3b from line 3a. Include		ent with this form, if re	quired, by using EF1PS		0
	ronic Federal Tax Payment System). See instru		''' '''	E 0450 = 0 : =	3c  \$	0.
•	u are going to make an electronic funds withdrawa	ai (direct deb	it) with this Form 8868, se	ee Form 8453-EO and Form	18879-EO	tor payment
nstructions.						
or Privacy A	Act and Paperwork Reduction Act Notice, see inst	ructions.			Form <b>886</b>	<b>8</b> (Rev. 1-2019)

## Cumulative e-File History 2018

FED

**Return Type** 990 Tax Return 50835T

**Taxpayer**Gallaudet University

Submitted Date	2020-01-13 10:42:06
Acknowledgement Date	2020-01-13 10:56:28
Status	Accepted
Submission ID	26377520200135000002

1 Bildify describe the organization is mission: ATTACHMENT 1  2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27  10 TYes, 'describe these new services on Schedule 0.  11 Tyes,' describe these changes on Schedule 0.  12 Describe the organization cases conducting, or make significant changes in how it conducts, any program services are conducted, or make significant changes in how it conducts, any program services services?  13 Describe the organization's program service accomplishments for each of its three largest program services, as measured by openies. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.  44 (Code: ) (Expenses \$ 15,004.51); including grants of \$ 1,879.721; ) (Revenue \$ 27,855.074.) INSTRICTION AND ACADEMIC SUPPORT - SAILLAUDET UNIVERSITY  ("GALLAUDET" OR THE TUNIVERSITY') IS DIVIDED INTO TWO MAJOR  (COMPONENTY PROGRAMS FOR BIDDISTING AND OPERATION PURPOSS: THE ONLY PROGRAMS FOR BIDDISTING AND OPERATION PURPOSS: THE OPERATION CENTER ("CLEEK CENTER"). THE CURPOSS AND APPROXIMATELY 1,523 DIVERSITY SERVICES ("CLEEK CENTER"). THE OPERATION PURPOSS AND PURPOSS AND THE CLEEK CENTER SITURDING AND PURPOSS AND PURPOSS ("COMPANY AND SECONDARY SCHOOL STUDENT ACTIVITIES AND PURPOSS AND APPROXIMATELY AND CLEEK CENTER.  46 (Code: ) (Expenses \$ 23,465,155, including grants of \$ 2, 0) (Revenu	Ρ	Statement of Program Service Accomplishments  Charlet if Schoolule O contains a response or note to any line in this Bort III.	X
ATTACHMENT 1    Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	_		
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27.	•	,	
prior Form 990 or 990 cF27			
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prior Form 990 or 990 cF27			
prior Form 990 or 990 cf 27.  If Yes, 'describe these measure son's Schedule O.  3 Did the organization cease conducting, or make significant changes in how it conducts, any program services as reviews?.  If Yes, 'describe these changes on Schedule O.  4 Describe the organization's program service accomplishments for each of its three targest program services as resourced by expenses. Section 501(c)(3) and 501(c)(d) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.  4a (Code: (Expenses S \$1,009,350, including grants of \$ 1,079,721.) (Revenue S 27,005,674.) INSTRUCTION AND ACADEMIC SUPPORT - GALLAUDET UNIVERSITY ("CALLAUDET" OR THE "UNIVERSITY") IS DIVIDED INTO TWO MAJOR COMPONENT PROGRAMS FOR BUDGETING AND CAPACHTS PURPOSES: THE UNIVERSITY AND THE LAURANT CLERC NATIONAL DEAF EDUCATION CENTER ("CLERC CENTER"). THE CLERC CENTER CONSISTS OF THE MODEL SECONDARY SCHOOL FOR THE DEAF AND KENDALL DEMONSTRATION ELEMENTARY SCHOOL.  THE UNIVERSITY ENROLLS APPROXIMATELY 1,523 UNDERGRADUATE AND GRADUARE STUDENTS AND THE CLERC CENTER RENOLLS APPROXIMATELY 272 ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  4b (Code: )(Expenses S 27,001,510, including grants of \$ 9,381,445.) (Revenue \$ 1,3316,833.) STUDENT SERVICES: GALLAUDET UNIVERSITY PROVIDES A NIDE RANGE OF STUDENT SERVICES; CONSISTS OF THE MODEL SECONDARY SCHOOL STUDENTS.  4c (Code: )(Expenses S 27,001,510, including grants of \$ 9,381,445.) (Revenue \$ 22,045,360.) AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDED CONVENTION, THE UNIVERSITY PROVIDES A NIDE RANGE OF STUDENT SERVICES, CONSTANCE, CON	2	Did the organization undertake any significant program services during the year which were not listed on the	
If Yes, describe these new services on Schedule O.  3 Did the organization case conducting, or make significant changes in how it conducts, any program services?.  [Yes describe these changes on Schedule O.  4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(6)(3) and 501(6)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.  4 (Code: )(Expenses 1,069,493, including grants of \$ 1,879,721.) (Revenue \$ 27,805,374.)  1 INSTRUCTION AND ACADEMIC SUPPORT - GALLAUDET UNIVERSITY  ("GALLAUDET" OR TIDE "UNIVERSITY"] IS DIVIDED INTO TWO MAJOR  COMPONENT PROGRAMS FOR BUDGETING AND OFERATION ENTRY TOW MAJOR  COMPONENT PROGRAMS FOR BUDGETING AND OFERATION ENTRY OF THE MAJOR TOWN AND THE CLERC CENTER CONSISTS OF THE MODEL SECONDARY  SCHOOL FOR THE DEAR AND KENDALL DEMONSTRATON ELEMENTARY SCHOOL.  THE UNIVERSITY ENDOLLS APPROXIMATELY 1, 523 UNDESGRADUATE AND  GRADUATE STUDENTS, AND THE CLERC CENTER ENGLLS APPROXIMATELY 272  ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  40 (Code: )(Expenses \$ 22,403,233, including grants of \$ 9,861,469, )(Revenue \$ 1,316,833, )  STUDENT SERVICES GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF STUDENT SERVICES SHOULDING COUNSELING, PLACEMENT, FINANCIAL AID, HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH THE UNIVERSITY AND CLERC CENTER.  44 (Code: )(Expenses \$ 22,403,233, including grants of \$ 9,861,469, )(Revenue \$ 22,865,169, )  COMPERSION & ACCURATE AND CLERC CENTER.  5 (Code: )(Expenses \$ 27,403,233, including grants of \$ 9,861,469, )(Revenue \$ 22,865,169, )  COMPERSION & ACCURATE AND CLERC CENTER.  5 (Code: )(Expenses & 27,403,233, including grants of \$ 9,861,469, )(Revenue \$ 22,865,169, )  COMPETENCE ACCURATE PROGRAMS, COSTS INCURRED FOR DOMITY SERVICES WHICH PROGRAMS, COSTS INCURRED FOR DOMITY THOSE ACTIVITIES WHICH ARE REVENUE PROGRAMS, COSTS INCURRED FOR DOMITY THOSE ACTI			No
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?		If "Yes," describe these new services on Schedule O.	_
If "Yes," describe these changes on Schedule O.  4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and reverue, if any, for each program service reported.  4a (Code: )(Expenses \$ 91,045,508, including grants of \$ 1,875,721, )(Revenue \$ 27,803,074, ) INSTRUCTION AND ACADEMIC SUPPORT - GALLAUDET UNIVERSITY ("CallAUDET" OR THE "UNIVERSITY") IS DIVIDED INTO TWO MAJOR COMPONENT PROGRAMS FOR BUDGETING AND OFFRATING PURPOSES: THE UNIVERSITY AND THE LAURENT CLERC NATIONAL DEAP EDUCATION CENTER ("CLERC CENTER"). THE CLERC CENTER CONSISTS OF THE MODEL SECONDARY SCHOOL FOR THE BEAF AND KENDALD DEMONSTRATION ELEMENTARY SCHOOL. THE UNIVERSITY ENROLLS APPROXIMATELY 1,523 UNDERGRADUATE AND GRADDATE STUDENTS, AND THE CLERC CENTER ENROLLS APPROXIMATELY 272 ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  4b (Code: )(Expenses \$ 12,03,411, including grants of \$ 9,041,443, )(Revenue \$ 1,314,633, ) STUDENT SERVICES: CALLAUDET UNIVERSITY PROVIDES A MIDE RANGE OF STUDENT SERVICES INCLUDING COUNSELING, PLACEMENT, FINANCIAL AID, HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH THE UNIVERSITY AND CLERC CENTER.  4c (Code: )(Expenses \$ 27,401,510, including grants of \$ 9,041,443, )(Revenue \$ 22,865,369, ) AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORMITORY, FOOD SERVICE, BOORSTORE OPERATIONS, THE UNIVERSITY PRESS, CONFERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARTING AND SPEECH OPERATIONS, AND LEASH-RELATED INCOME, ONLY THOSE ACTIVITIES WHICH ARE REVENUE PRODUCING ARE INCLUDED UNDER THIS DESIGNATION. FOR CLERC CENTER PROGRAMS, COSTS INCURRED FOR DORMITORY AND POOD SERVICE UNDER KENDALL DEMONSTRATION ELEMENTARY SCHOOL, NEITHER OF MILICH PRODUCE REVENUE, ARE REPORTED AS PART OF STUDENT SERVICES PROGRAM EXPENSE.  4d Other program services (Describe in Schedule O.)  ATTACHMENT 2 (Expenses \$ 1,444,149,149	3	Did the organization cease conducting, or make significant changes in how it conducts, any program	_
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(60) and 501(6)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.  4a (Code:		services?	No
expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.  4a (Code:		· · · · · · · · · · · · · · · · · · ·	
the total expenses, and revenue, if any, for each program service reported.  4a (Code: ) (Expenses \$ 91,048,458; including grants of \$ 1,879,721. ) (Revenue \$ 27,885,074. )  INSTRUCTION AND ACADEMIC SUPPORT - GALLAUDET UNIVERSITY  ("GALLAUDET" OR THE "UNIVERSITY") IS DIVIDED INTO TWO MAJOR  COMPONENT PROGRAMS FOR BUDGETING AND OPERATING PURPOSES: THE  UNIVERSITY AND THE LAURENT CLERC CENTER CONSISTS OF THE MODEL SECONDARY  SCHOOL FOR THE DEAF AND KENDALL DEMONSTRATION ELEMENTARY SCHOOL.  THE UNIVERSITY ENROLLS APPROXIMATELY 1, 523 UNDERGRADUATE AND  GRADUATE STUDENTS, AND THE CLERC CENTER ENROLLS APPROXIMATELY 272  ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  4b (Code: ) (Expenses \$ 33,079,411, including grants of \$ 9,965,649. ) (Revenue \$ 1,316,833. )  STUDENT SERVICES: GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF  STUDENT SERVICES; TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH  THE UNIVERSITY AND CLERC CENTER.  4c (Code: ) (Expenses \$ 27,401,519, including grants of \$ 9,965,649. ) (Revenue \$ 22,865,869. )  AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORMITORY, FOOD SERVICE, BOOKSTORE OPERATIONS, THE UNIVERSITY PRESS,  CONFERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARING AND SPEECH  OPERATIONS, AND LEASE-RELATED INCOME. ONLY THOSE ACTIVITIES WHICH  ARE REVENUE PRODUCING ARE INCLUDED UNDER THIS DESIGNATION. FOR  CLERC CENTER PROGRAMS, COSTS INCURRED FOR POPMITORY AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD  SERVICE UNDER KENDALL DEMONSTRATION ELEMENTARY SCHOOL, NEITHER OF  WHICH PRODUCE REVENUE, ARE REPORTED AS PART OF STUDENT SERVICES  PROGRAM EXPENSE.  4d Other program services (Describe in Schedule O.) ATTACHMENT 2  (Expenses \$ 12,242,109, including grants of \$ 116,103. ) (Revenue \$ 1,341,599. )	4		
4a (Code: )(Expenses\$ 21,013,455. including grants of\$ 1,575,721. )(Revenue\$ 27,005,071. )  INSTRUCTION AND ACADEMIC SUPPORT - GALLAUDET UNIVERSITY  ("GALLAUDET" OR THE "UNIVERSITY") IS DIVIDED INTO TWO MAJOR  COMPONENT PROGRAMS FOR BUDGETING AND OPERATING PURPOSES: THE  UNIVERSITY AND THE LAURENT CLERC NATIONAL DEAF EDUCATION CENTER  ("CLERC CENTER"). THE CLERC CENTER CONSISTS OF THE MODEL SECONDARY  SCHOOL FOR THE DEAF AND KENDALL DEMONSTRATION ELEMENTRAYS SCHOOL.  THE UNIVERSITY ENROLLS APPROXIMATELY 1,523 UNDERGRADUATE AND  GRADUATE STUDENTS, AND THE CLERC CENTER ENROLLS APPROXIMATELY 272  ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  4b (Code: )(Expenses\$ 32,073,211. including grants of\$ 9,061,649. )(Revenue\$ 1,316,833.)  STUDENT SERVICES: INCLUDING COUNSELING, PLACEMENT, FINANCIAL ALD,  HEALTH SERVICES, INCLUDING COUNSELING, PLACEMENT, FINANCIAL ALD,  HEALTH SERVICES, INCLUDING COUNSELING, PLACEMENT, FINANCIAL ALD,  HEALTH SERVICES, UTVORING, AND OTHER STUDENT ACTIVITIES AT BOTH  THE UNIVERSITY AND CLERC CENTER.  4c (Code: )(Expenses\$ 27,402,510. including grants of\$ 0. )(Revenue\$ 22,565,369.)  AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORMITORY,  FOOD SERVICE, BOOKSTORE OPERATIONS, THE UNIVERSITY PRESS,  COMPERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARING AND SPEECH  OPERATIONS, AND LEASE-RELATED INCOME. ONLY THOSE ACTIVITIES WHICH  ARE REVENUE PRODUCING ARE INCLUDED UNDER THIS DESIGNATION. FOR  CLERC CENTER PROGRAMS, COSTS INCURRED FOR DOMNITORY AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE BEAT AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE BEAT AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE BEAT AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE BEAT AND FOOD  SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE BEAT AND FOOD  SERVICE UNDER THE MODEL SECONDARY S			thers
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INSTRUCTION AND ACADEMIC SUPPORT - GALLAUDET UNIVERSITY  ("GALLAUDET" OR THE "UNIVERSITY") IS DIVIDED INTO TWO MAJOR  COMPONENT PROGRAMS FOR BUDGETING AND OPERATING PURPOSES: THE  UNIVERSITY AND THE LAURENT CLERC NATIONAL DEAF EDUCATION CENTER  ("CLERC CENTER"). THE CLERC CENTER CONSISTS OF THE MODEL SECONDARY  SCHOOL FOR THE DEAF AND KENDALL DEMONSTRATION ELEMENTARY SCHOOL.  THE UNIVERSITY ENROLLS APPROXIMATELY 1,523 UNDERGRADUATE AND  GRADUATE STUDENTS, AND THE CLERC CENTER ENROLLS APPROXIMATELY 272  ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  40 (Code: )(Expenses \$ 32,079,411. including grants of \$ 9,061,649. )(Revenue \$ 1,316,833.)  STUDENT SERVICES GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF STUDENT SERVICES INCLUDING COUNSELING, PLACEMENT, FINANCIAL AID,  HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH  THE UNIVERSITY AND CLERC CENTER.  40 (Code: )(Expenses \$ 27,401,510. including grants of \$ 9. )(Revenue \$ 22,865,369.)  AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORMITORY,  FOOD SERVICE, BOOKSTORE OPERATIONS, THE UNIVERSITY PRESS,  COMPERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARING AND SPECCH OPERATIONS, AND LEASE-RELATED INCOME. ONLY THOSE ACTIVITIES WHICH ARE REVENUE PRODUCING ARE INCLUDED UNDER THIS DESIGNATION. FOR CLERC CENTER PROGRAMS, COSTS INCURRED FOR DORMITORY AND FOOD SERVICE UNDER KENDALL DEMONSTRATION ELEMENTARY SCHOOL, NGTHER OF WHICH PRODUCE REVENUE, ARE REPORTED AS PART OF STUDENT SERVICES PROGRAM EXPENSE.  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses \$ 12,848,169, including grants of \$ 116,143. )(Revenue \$ 1,341,399. )	_		
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UNIVERSITY AND THE LAURENT CLERC NATIONAL DEAF EDUCATION CENTER  ("CLERC CENTER"). THE CLERC CENTER CONSISTS OF THE MODEL SECONDARY  SCHOOL FOR THE DEAF AND KENDALL DEMONSTRATION ELEMENTARY SCHOOL.  THE UNIVERSITY ENROLLS APPROXIMATELY 1,523 UNDERGRADUATE AND  GRADUATE STUDENTS, AND THE CLERC CENTER ENROLLS APPROXIMATELY 272  ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  40 (Code: )(Expenses \$ 32,073,431. including grants of \$ 5,061,649. )(Revenue \$ 1,316,833. )  STUDENT SERVICES: GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF  STUDENT SERVICES INCLUDING COUNSELING, PLACEMENT, FINANCIAL AID,  HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH  THE UNIVERSITY AND CLERC CENTER.  44 (Code: )(Expenses \$ 27,401,510. including grants of \$ 0. )(Revenue \$ 22,865,369. )  AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORNITORY,  FOOD SERVICE, BOOKSTORE OPERATIONS, THE UNIVERSITY PRESS,  CONFERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARING AND SPEECH  OPERATIONS, AND LEASE-RELATED INCOME. ONLY THOSE ACTIVITIES WHICH  ARE REVENUE PRODUCTING ARE INCLUDED UNDER THIS DESIGNATION. FOR  CLERC CENTER PROGRAMS, COSTS INCURRED FOR DORMITORY AND FOOD  SERVICE UNDER KENDALL DEMONSTRATION ELEMENTARY SCHOOL, NEITHER OF  WHICH PRODUCE REVENUE, ARE REPORTED AS PART OF STUDENT SERVICES  PROGRAM EXPENSE.  4d Other program services (Describe in Schedule O.) ATTACHMENT 2  (Expenses \$ 12,848,105. including grants of \$ 116,143. )(Revenue \$ 1,341,599. )		_ <u>:</u>	
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GRADUATE STUDENTS, AND THE CLERC CENTER ENROLLS APPROXIMATELY 272 ELEMENTARY AND SECONDARY SCHOOL STUDENTS.  4b (Code: )(Expenses\$ 22,079,411. including grants of\$ 9,061,669.)(Revenue\$ 1,316,933.)  STUDENT SERVICES: GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF STUDENT SERVICES, INCLUDING COUNSELING, PLACEMENT, FINANCIAL AID, HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH THE UNIVERSITY AND CLERC CENTER.  4c (Code: )(Expenses\$ 27,401,510. including grants of\$ 0.)(Revenue\$ 22,865,369.)  AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORMITORY, FOOD SERVICE, BOOKSTORE OPERATIONS, THE UNIVERSITY PRESS, CONFERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARING AND SPEECH OPERATIONS, AND LEASE-RELATED INCOME. ONLY THOSE ACTIVITIES WHICH ARE REVENUE PRODUCING ARE INCLUDED UNDER THIS DESIGNATION. FOR CLERC CENTER PROGRAMS, COSTS INCURRED FOR DORMITORY AND FOOD SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD SERVICE UNDER KENDALL DEMONSTRATION ELEMENTARY SCHOOL, NEITHER OF WHICH PRODUCE REVENUE, ARE REPORTED AS PART OF STUDENT SERVICES PROGRAM EXPENSE.  4d Other program services (Describe in Schedule O.) ATTACHMENT 2 (Expenses\$ 12,848,109. including grants of\$ 116,143.) (Revenue\$ 1,341,599.)			
### DELEMENTARY AND SECONDARY SCHOOL STUDENTS.  ###################################			
4b (Code: )(Expenses \$ 32,079,411 including grants of \$ 9,061,649.)(Revenue \$ 1,316,833.)  STUDENT SERVICES: GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF  STUDENT SERVICES INCLUDING COUNSELING, PLACEMENT, FINANCIAL AID, HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH  THE UNIVERSITY AND CLERC CENTER.  4c (Code: )(Expenses \$ 27,401,510. including grants of \$ 0.)(Revenue \$ 22,865,369.)  AUXILIARY ENTERPRISES: AUXILIARY ENTERPRISES INCLUDE DORMITORY, FOOD SERVICE, BOOKSTORE OPERATIONS, THE UNIVERSITY PRESS, CONPERENCE ACTIVITIES, COMMUNITY INTERPRETING, HEARING AND SPEECH OPERATIONS, AND LEASE-RELATED INCOME. ONLY THOSE ACTIVITIES WHICH ARE REVENUE PRODUCING ARE INCLUDED UNDER THIS DESIGNATION. FOR CLERC CENTER PROGRAMS, COSTS INCURRED FOR DORMITORY AND FOOD SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD SERVICE UNDER THE MODEL SECONDARY SCHOOL FOR THE DEAF AND FOOD SERVICE UNDER KENDALL DEMONSTRATION BLEMENTARY SCHOOL, NEITHER OF WHICH PRODUCE REVENUE, ARE REPORTED AS PART OF STUDENT SERVICES PROGRAM EXPENSE.  4d Other program services (Describe in Schedule O.)  ATTACHMENT 2 (Expenses \$ 12,548,109. including grants of \$ 116,143.) (Revenue \$ 1,341,599.)			
STUDENT SERVICES: GALLAUDET UNIVERSITY PROVIDES A WIDE RANGE OF STUDENT SERVICES INCLUDING COUNSELING, PLACEMENT, FINANCIAL AID, HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH THE UNIVERSITY AND CLERC CENTER.  4c (Code: )(Expenses		- Indian international delication of the control of	
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### HEALTH SERVICES, TUTORING, AND OTHER STUDENT ACTIVITIES AT BOTH THE UNIVERSITY AND CLERC CENTER.  ###################################			
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	4d		
	10	(Expenses \$ 12,848,109. Including grants of \$ 116,143. ) (Revenue \$ 1,341,599. )  ■ Total program service expenses ▶ 163,377,488.	

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#### Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Χ Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . . . . . . 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Χ Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . . . . . . . Χ Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or Χ 9 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. . . . . . . 10 Χ If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11a Χ b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.......... Χ d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets Χ 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . . . . f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . . . 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ b Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. . . . . . . . . . . 13 14a Did the organization maintain an office, employees, or agents outside of the United States?.......... Χ b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . 14b 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Χ Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 16 Χ Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions).......... 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 Χ Χ 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . . . . . . . . . . . . . . b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . . . 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Χ domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . . . .

PAGE 8

Part	V Checklist of Required Schedules (continued)			
	·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Χ	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
_	to defease any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			v
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		Χ
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any	200		
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Χ
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Χ
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b	Х	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			3.7
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	X
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		- <u>X</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	31		
<b>52</b>	complete Schedule N, Part II	32		Χ
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Χ
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Χ	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Χ	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	2		v
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	20	Х	
Part		38		
rari	Check if Schedule O contains a response or note to any line in this Part V			
	Chock is contour of contains a response of note to any fine in this fact v	• • •	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
JSA		Form	990	(2018)

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Part	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 2,806			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,	_		3.7
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	_		37
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	C-		Χ
	solicit any contributions that were not tax deductible as charitable contributions?	6a		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	e L		
_	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	72	Х	
ı.	and services provided to the payor?	7a 7b	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7.0	21	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7c		Χ
	required to file Form 8282?	70		
	,	7e		Χ
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7h		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7		
	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
	Sponsoring organization have excess business holdings at any time during the year?			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
l2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule</i> O · · · · · ·	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		Χ
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
		Form	990	(2018

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			3.7
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5 6		X
6	Did the organization have members or stockholders?	0		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7a		X
	one or more members of the governing body?	1 a		21
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	7b		Х
•	stockholders, or persons other than the governing body?	7.0		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
_	the year by the following:	8a	Х	
a	The governing body?	8b	X	
ь 9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
9	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	.)	
	· · · · · · · · · · · · · · · · · · ·		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
~	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Χ	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	12a	Χ	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37	
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	40-		X
	with a taxable entity during the year?	16a		Λ
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16h		
Sacti	on C. Disclosure	16b		
	List the states with which a copy of this Form 990 is required to be filed ► AK, CO, DC, KY, MD, MA, NH, NY, ND,	OR,	SC.W	Α,
17 1Ω	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024 A if applicable), 000, and 000 T	(800	tion F	01(0)
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (3)s only) available for <u>public</u> inspection. Indicate <u>how</u> you made these a <u>vailable</u> . Check all that apply.	(Sec	1011 5	U I (C)
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
	financial statements available to the public during the tax year.		•	
20	State the name, address, and telephone number of the person who possesses the organization's books and record LISA CLARKE, INTERIM CFO/TREAS 800 FLORIDA AVE, NE WASHINGTON, DC 20002 202-651-5299	s 🕨		

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

L	Check this box if neither the organization nor a	any related	organization compensate	ed any current offic	er, director, or trus	stee.

( <b>A</b> ) Name and Title	(B) Average hours per week (list any							( <b>D</b> ) Reportable compensation from	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other						
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Former Highest compensated employee		Former Highest compensated employee		Former Highest compensated employee		-ormer lighest compensated employee		the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1)SETH BRAVIN	2.00															
TRUSTEE/CHAIR	0.	Х		Χ				0.	0.	0.						
(2)CLAIRE BUGEN	2.00															
TRUSTEE/VICE CHAIR	0.	Х		Χ				0.	0.	0.						
(3)DUANE HALLIBURTON	2.00															
TRUSTEE, SECRETARY	0.	Х		Χ				0.	0.	0.						
(4) THE HONORABLE G.K. BUTTERFIELD	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(5)THE HONORABLE SHERROD BROWN	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(6)THE HONORABLE KEVIN YODER	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(7) JAMESON CRANE, JR.	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(8)DR. LINDA CAMPBELL	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(9) JOSE CERVANTES	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(10) JORGE DIAZ-HERRERA	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(11)CHARLENE DWYER	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(12)CLAUDIA L. GORDON	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(13) JEFFREY L. HUMBER, JR.	2.00															
TRUSTEE	0.	Х						0.	0.	0.						
(14)GREGORY J. HLIBOK	2.00															
TRUSTEE	0.	X						0.	0.	0.						

JSA

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	rson	e than o	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the from the organization and related organizations
15) NANCY KELLY-JONES	2.00									
TRUSTEE	0.	Х						0.	0.	0.
16) JAMES MACFADDEN	2.00									
TRUSTEE	0.	Х						0.	0.	0.
17) WILMA NEWHOUDT-DRUCHEN	2.00									
TRUSTEE	0.	Х						0.	0.	0.
18) JAMES F.X. PAYNE	2.00									
TRUSTEE	0.	Х						0.	0.	0.
19) PHILIP KERSTETTER	2.00									
TRUSTEE	0.	Х						0.	0.	0.
20) ROBERTA J. CORDANO PRESIDENT	40.00			Х				443,838.	0.	156,054.
21) PAUL KELLY  VP ADMIN & FINANCE (THRU 2/19)	40.00			Х				404,277.	0.	53,810.
22) CAROL ERTING	40.00									
PROVOST	0.			Х				318,157.	0.	94,862.
23) LISA CLARKE  INTERIM, VP ADMIN/FIN & TREAS.	40.00			Х				0.	0.	0.
24) FRED WEINER	40.00									
ASSISTANT VP A&F	·				Х			213,949.	0.	68,249.
25) EUGENIE N. GERTZ	40.00							,		·
DEAN, COLLEGE OF ARTS & SCIENC	·				Х			211,970.	0.	56 <b>,</b> 537.
1b Sub-total	1	l .				1	<b></b>	0.	0.	0.
c Total from continuation sheets to Part VII, S	ection A		• •	• •				3,957,710.	0.	1,004,299.
d Total (add lines 1b and 1c)	_						•	3,957,710.	0.	1,004,299.
Total number of individuals (including but not reportable compensation from the organization)	limited to the		liste				o re	ceived more than	\$100,000 of	Yes No

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		Х
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Х

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 68

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	yee	es,	and I	ligl	hest Compensat	ed Employees (c	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unle:	heck ss pe d a d	more rson irect	e than o	an ee)	( <b>D</b> )  Reportable  compensation  from  the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
26) GARY ALLER  EXEC. DIRECTOR BUSINESS SRVC	40.00				Х			190,701.	0.	65 <b>,</b> 020.
27) NICOLE SUTLIFFE CHIEF ADMIN. OFFICER, CLRC CTR	40.00				Х			230,306.	0.	55,001.
28) KATHERINE HEATHER HARKER CHIEF OF STAFF	40.00				Х			272,781.	0.	71,816.
29) MARIANNE BELSKY CHIEF ACAD OFFICER, CLERC CTR	40.00				Х			227,563.	0.	50,384.
30) THOMAS HOREJES  ASSOC PROVOST, SSAQ	40.00				Х			190,856.	0.	57 <b>,</b> 070.
31) PAUL JULIN  VP, INSTITUTIONAL ADVANCEMENT	40.00					Х		228,430.	0.	76,904.
32) LAURA-ANN PETITTO DIRECTOR VL2, CO-PI	40.00					Х		296 <b>,</b> 775.	0.	82 <b>,</b> 387.
33) ALBERT BENEDICT DEAN, STDNT AFFAIRS & ACAD SUPP	40.00					Х		268,037.	0.	25 <b>,</b> 799.
34) THOMAS ALLEN PROFESSOR/DIRECTOR, VL2 CENTER	40.00					Х		219,879.	0.	37 <b>,</b> 574.
35) ELAVIE NDURA  VP, EQUITY, DIVERS. & INCL.	40.00					Х		240,191.	0.	52,832.
1b Sub-total	_						<b>*</b> * *			
Total number of individuals (including but not reportable compensation from the organization)		hose 254		d al	bove	e) who	re	ceived more than	\$100,000 of	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										Yes No
4 For any individual listed on line 1a, is the organization and related organizations graindividual	sum of repeater than	ortab \$15	le 0	com 00?	per	satio	n ar s," (	nd other compens	sation from the le J for such	4 X
5 Did any person listed on line 1a receive or	accrue co	mpen	sati	on f	fron	n any	uni	related organizati	on or individual	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Χ

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## Part VIII Statement of Revenue

		Check if Schedule O co	·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512-514
ST.	1a	Federated campaigns	1a					
and Other Similar Amounts	b	Membership dues	1b					
<b>E</b>	С	Fundraising events						
<u> </u>	d	Related organizations						
7	е	Government grants (contribu		135,317,900.				
Je	f	All other contributions, gifts,	-	5 120 710				
5		and similar amounts not included		5,138,719. 713,756.				
au	g h	Noncash contributions included i <b>Total</b> . Add lines 1a-1f			140,456,619.			
	<u>''</u>	Total. Add lilles 1a-11	· · · · · · · · · · ·	Business Code	110,100,013.			
	22	TUITION		611710	29,221,828.	29,221,828.		
!   '	2a b	ROOM AND BOARD		721310	13,473,750.	13,473,750.		
3	D	CONFERENCE CENTER REVENUE		721110	7,653,261.	, ,	7,653,261.	
	Ч	AUXILIARY SERVICES		611710	1,685,647.	773,888.	533,624.	378,13
	e	GOVERNMENT APPROPRIATIONS	;	900099	147,947.	147,947.		
	f	All other program service rev	enue		1,146,442.	1,048,024.		98,41
	g	Total. Add lines 2a-2f			53,328,875.			
;	3	Investment income (inc	cluding dividen	ds, interest,				
		and other similar amounts).		▶	4,083,385.		10,562.	4,072,82
4	4	Income from investment of	tax-exempt bond	proceeds . ►	0.			
!	5	Royalties			0.			
			(i) Real	(ii) Personal				
(	6a	Gross rents	225,114.					
	b	Less: rental expenses						
	С	Rental income or (loss)	225,114.					
	d	Net rental income or (loss).	(i) Securities	(ii) Other	225,114.			225,11
	7a	Gross amount from sales of		``'				
		assets other than inventory	71,238,569.	5,616,812.				
	b	Less: cost or other basis	71 710 000	116 042				
		and sales expenses	71,719,928. -481,359.	116,943.				
	C	Gain or (loss)	-		5,018,510.			5,018,51
	d	Net gain or (loss)			3,010,310.			3,010,31
3   3	8a	Gross income from fundra	iising					
		events (not including \$	!: 4 - \					
		of contributions reported on See Part IV, line 18	,	0.				
	h	Less: direct expenses						
<b>'</b>		Net income or (loss) from fu			0.			
	9a	Gross income from gaming	-					
'	-	See Part IV, line 19		0.				
	b	Less: direct expenses						
		Net income or (loss) from g			0.			
10	0a	Gross sales of inventor						
		returns and allowances	а	1,382,576.				
		Less: cost of goods sold						
	С	Net income or (loss) from sal			602,263.		1,614.	600,64
$\vdash$		Miscellaneous Revenue	e	Business Code				
11	1 a							
	b							
	С							
	d	All other revenue Total. Add lines 11a-11d .			0.			
					Δ			

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

000	Check if Schedule O contains a response	•			
Do	not include amounts reported on lines 6b, 7b,		(B)		
	9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				·
	and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	11,057,513.	11,057,513.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,	3,730,402.	1,645,344.	1,870,503.	214,555.
	trustees, and key employees	3,730,402.	1,045,544.	1,070,303.	214,333.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	695,632.	411,370.	125,411.	158,851.
7	Other salaries and wages	84,707,190.	74,676,561.	9,166,978.	863,651.
	Pension plan accruals and contributions (include	01/101/2001	7 17 0 7 0 7 0 0 1 1	3,100,3700	
0	section 401(k) and 403(b) employer contributions)	12,438,581.	10,858,524.	1,436,330.	143,727.
9	Other employee benefits	9,717,274.	8,831,307.	770,433.	115,534.
10	Payroll taxes	5,886,837.	5,072,710.	736,588.	77,539.
	Fees for services (non-employees):	·	·		
	Management	0.			
	Legal	3,606,264.	28,282.	3,577,982.	
	Accounting	293,962.		293,962.	
	Lobbying	498,017.		498,017.	
	Professional fundraising services. See Part IV, line 17.	0.			
1	f Investment management fees	773,184.		773,184.	
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	6,861,384.	2,290,399.	4,321,554.	249,431.
12	Advertising and promotion	21,114.	18,115.	2,999.	
13	Office expenses	3,522,698.	3,222,096.	219,608.	80,994.
14	Information technology	2,827,540.	1,563,969.	1,233,574.	29,997.
15	Royalties	7,137,850.	12,602. 6,263,338.	874,512.	
16	Occupancy	1,744,711.	1,501,792.	224,682.	18,237.
17	Travel	1, / 1 1, / 1 1 .	1,301,732.	224,002.	10,237.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	90,612.	62,854.	27,488.	270.
20	Interest	2,215,150.	2,166,788.	48,362.	
21	Payments to affiliates	0.	, ,	-	
22	Depreciation, depletion, and amortization	15,314,295.	12,739,183.	2,575,112.	
23	Insurance	1,230,144.	107,629.	1,122,515.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
•	CONFERENCE CENTER	6,621,575.	6,621,575.		
~	FOOD SERVICES	5,997,978.	5,997,978.		
-	MAINTENANCE & SVC CONTRACTS	4,840,457.	4,834,332.	750 404	6,125.
	INTERPRETING EXPENSES	1,337,500.	552,727.	758,494.	26,279.
	All other expenses	5,374,447. 198,554,913.	2,840,500. 163,377,488.	2,447,224.	86,723. 2,071,913.
_	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the	130,334,313.	100,011,400.	33,103,312.	2,0/1,913.
20	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)	0.			
_	J (	<u> </u>			Form 990 (2019)

# Part X Balance Sheet

Part X		137		
	Check if Schedule O contains a response or note to any line in this P			
		(A) Beginning of year		<b>(B)</b> End of year
1	Cash - non-interest-bearing		1	13,086
2	Savings and temporary cash investments	12,912,876.	2	11,531,459
3	Pledges and grants receivable, net	5,521,168.	3	18,919,068
4	Accounts receivable, net	6,650,129.	4	10,414,677
5	Loans and other receivables from current and former officers, directors,			
	trustees, key employees, and highest compensated employees.			
		0.	5	(
6	Complete Part II of Schedule L			
	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers			
	and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0.	6	(
S 7	Notes and loans receivable, net	1 00= 111	7	903,257
7 8 8	Inventories for sale or use		8	581,556
9	Prepaid expenses and deferred charges	0 046 010	9	2,952,595
_	Land, buildings, and equipment: cost or			<u> </u>
	other basis. Complete Part VI of Schedule D 10a 434, 985, 144.			
b	Less: accumulated depreciation 10b 221,557,756.	221,493,864.	l0c	213,427,388
11	Investments - publicly traded securities		11	150,131,125
12	Investments - other securities. See Part IV, line 11	44 000 100	12	43,339,282
13	Investments - program-related. See Part IV, line 11		13	(
14	Intangible assets		14	
15	Other assets. See Part IV, line 11		15	2,511,181
16	Total assets. Add lines 1 through 15 (must equal line 34)	440 600 006	16	454,724,674
17	Accounts payable and accrued expenses		17	18,843,386
18	Grants payable		18	, , ,
19	Deferred revenue		19	8,870,382
20	Tax-exempt bond liabilities		20	33,454,135
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	(
1	Loans and other payables to current and former officers, directors,		- 1	
	trustees, key employees, highest compensated employees, and			
<u> </u>	disqualified persons. Complete Part II of Schedule L	0.	22	(
23	Secured mortgages and notes payable to unrelated third parties		23	(
24	Unsecured notes and loans payable to unrelated third parties		24	(
25	Other liabilities (including federal income tax, payables to related third			
20	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D	2,590,303.	25	2,456,009
26	Total liabilities. Add lines 17 through 25	= 0 0 0 0 0 0	26	63,623,912
<u> </u>	Organizations that follow SFAS 117 (ASC 958), check here ► X and	, ,		, ,
S	complete lines 27 through 29, and lines 33 and 34.			
E 27	Unrestricted net assets	237,026,516.	27	244,837,739
28	Temporarily restricted net assets	10 500 000	28	17,641,401
29	Permanently restricted net assets		29	128,621,622
5	Organizations that do not follow SFAS 117 (ASC 958), check here  and			
5	complete lines 30 through 34.			
2 30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
30 31 32 33	Retained earnings, endowment, accumulated income, or other funds		32	
	Total net assets or fund balances		33	391,100,762
34	Total liabilities and net assets/fund balances	443,620,276.	34	454,724,674 Form <b>990</b> (202

Form **990** (2018)

OIIII J	(2010)				ıα	gc • =
Part						
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		03,7		
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	98,5		
3	Revenue less expenses. Subtract line 2 from line 1	3			59,8	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	38	84,2	51,5 79,9	
5	3 · · · · · · · · · · · · · · · · · · ·					
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1	09,4	148.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	3 9	91,1	00,7	762.
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>	<u></u>			
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ea	κplain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Χ	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit					
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or	versi	aht			
	of the audit, review, or compilation of its financial statements and selection of an independent acc		- 1	2c	Χ	
	If the organization changed either its oversight process or selection process during the tax year, e					
	Schedule O.	. цъ тост				
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	ı in			
Ja	the Single Audit Act and OMB Circular A-133?			3a	Χ	
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not und					
5	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au		0	3b	Χ	
	,,,,,				990	(2018)

#### **SCHEDULE A** (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

GALLAUDET UNIVERSITY

Employer identification number 53-0199507

Pai	rt I	Reason for Public Cha	rity Status (All o	organizations must c	omplet	e this pa	art.) See instructions	
he	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desci	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	)-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5		An organization operated to	for the benefit of	a college or universit	y owned	d or ope	erated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7		An organization that norma	ally receives a sub	stantial part of its su	pport fro	om a go	vernmental unit or fro	om the general public
		described in section 170(b)		=				
8	Щ	A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org	ganization describe	ed in <b>section 170(b)(1</b>	)(A)(ix) (	operated	l in conjunction with a	land-grant college
		or university or a non-land-	grant college of ag	riculture (see instruct	ions). Ei	nter the	name, city, and state o	f the college or
		university:						
0		An organization that norma receipts from activities rela support from gross investmacquired by the organization	ted to its exempt frent income and u	unctions - subject to on nrelated business tax	certain e able inco	xception me (les	is, and (2) no more tha s section 511 tax) from	n 331/3 % of its
1	Щ	An organization organized	•	•	•			
2		An organization organized	•	•				•
		of one or more publicly su	· ·					
		Check the box in lines 12a t	=			-		_
а		Type I. A supporting orga	•		•		• ,,	,, , , , ,
		the supported organization	. , .	• • • • • • • • • • • • • • • • • • • •		ajority of	f the directors or truste	es of the
		$_{\_}$ supporting organization. $oldsymbol{`}$	-					
b		☐ Type II. A supporting org	•					
		control or management of	· · · -	=	the sam	e persor	ns that control or man	age the supported
		organization(s). You must						
С		Type III functionally integ						ly integrated with,
		its supported organization		•				
d		☐ Type III non-functionally			-			
		that is not functionally into	-		_		•	an attentiveness
_		requirement (see instruct	•	-				I. Tumo III
е		Check this box if the orga						і, туре ііі
f	En	functionally integrated, or ter the number of supported						
		ovide the following information						
9		ame of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
	(-,	<del>g</del>	(, =	(described on lines 1-10	listed in yo	ur governing	support (see	other support (see
				above (see instructions))	Yes	ment?	instructions)	instructions)
					103			
A)								
B)								
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C)								
D)								
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E)								
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ota	al							
	•						1	i e

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total	
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	137,696,601.	144,703,736.	131,562,962.	136,319,796.	140,456,619.	690,739,714.	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.	
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.	
4	Total. Add lines 1 through 3	137,696,601.	144,703,736.	131,562,962.	136,319,796.	140,456,619.	690,739,714.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0.	
6	Public support. Subtract line 5 from line 4						690,739,714.	
Sec	tion B. Total Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total	
7	Amounts from line 4	137,696,601.	144,703,736.	131,562,962.	136,319,796.	140,456,619.	690,739,714.	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	5,137,161.	4,533,858.	3,938,514.	3,788,525.	4,297,937.	21,695,995.	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.	
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . A TCH. 1	3,057,421.	3,578,932.	3,103,940.	2,369,006.	1,854,882.	13,964,181.	
11	Total support. Add lines 7 through 10						726,399,890.	
12	Gross receipts from related activities, etc. (s	see instructions) .				12	239,767,427.	
13	<b>First five years.</b> If the Form 990 is forganization, check this box and <b>stop here</b>	<u> </u>						
Sec	tion C. Computation of Public Sup	port Percenta	ge					
14	Public support percentage for 2018 (li		-			14	95.09 <b>%</b>	
15	Public support percentage from 2017					15	<u>%</u>	
16a	33 1/3 % support test - 2018. If the org	-					3.7	
_	box and <b>stop here.</b> The organization q							
b	33 1/3 % support test - 2017. If the org							
47-	this box and <b>stop here</b> . The organization			_				
1/a	10%-facts-and-circumstances test - 2	_						
	10% or more, and if the organization Part VI how the organization meets t					-	•	
	_			•	•			
h	organization							
D	15 is 10% or more, and if the organic							
	Explain in Part VI how the organizati						-	
	supported organization				<del>-</del>	-		
18	Private foundation. If the organization							
10	instructions							
	modadiono , , , , , , , , , , , , , , , , , ,	<u> </u>				<del></del>	· · · · · <u> </u>	

Schedule A (Form 990 or 990-EZ) 2018

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

500	tion A. Public Support				•	,	
		(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2014	(6) 2010	(6) 2010	(u) 2011	(6) 2010	(i) rotai
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
•	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
4	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
•	organization without charge						
6	Total. Add lines 1 through 5						
ı a	Amounts included on lines 1, 2, and 3						
b	received from disqualified persons Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
800	tion P. Total Support						
	tion B. Total Support	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
_	ndar year (or fiscal year beginning in)	(a) 2014	(6) 2010	(6) 2010	(a) 2017	(6) 2010	(i) rotai
9 10 a	Amounts from line 6						
	payments received on securities loans,						
	rents, royalties, and income from similar						
<b>L</b>	Sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
_	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
12	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
14	and 12.)	or the erecai	tion's first sa	nd third facet	or fifth tow	voor os o costi	501/2)/2)
14	-	-					` ` ` `
800	organization, check this box and stop here. tion C. Computation of Public Supp						
15	Public support percentage for 2018 (line 8,			mn (f))		. 15	%
16 Sec	Public support percentage from 2017 Sche tion D. Computation of Investment					16	%
	-			12 column (f))		47	0/
17	Investment income percentage for 2018 (lin						%
18	Investment income percentage from 2017 \$						% and line
19 a	331/3% support tests - 2018. If the org	-					
	17 is not more than 331/3%, check this						
b	331/3% support tests - 2017. If the orga						
00	line 18 is not more than 331/3 %, check		-	•		0	
20	Private foundation. If the organization	aid HOL CHECK	a bux un inte	14, 13a, 01 19t	, CHECK IIIS D	on and see mistr	uctions 🚩

JSA 8E1221 1.000 Schedule A (Form 990 or 990-EZ) 2018 Page **4** 

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

1	Are all of the organizatio	n's supported organizations	listed by name in	n the organiza	ation's governing
	documents? If "No," describ	e in <b>Part VI</b> how the supp	orted organizations a	are designated.	If designated by
	class or purpose, describe the	e designation. If historic and o	ontinuing relationship	o, explain.	

- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 79 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

3:36:20 PM

		Yes	No
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to	10a		
	10b		

Schedule A (Form 990 or 990-EZ) 2018 Page **5** 

				J -
Part l	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	4.4		
h	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?  A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11b 11c		
	on B. Type I Supporting Organizations	110		
	511 21 Type Toupperung et gameadone		Yes	No
	Did the disease to the second such as the second se			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
C = -41	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations		V	NI.
			Yes	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
	yra sarra da da sara s		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in	structi	ions).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions).	
•	Activities Test Anguay (a) and (b) helay.		Yes	No
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	OI-		
_	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
D	of its supported organizations? If "Yes" describe in <b>Part VI</b> the role played by the organization in this regard	3h		

Schedule A (Form 990 or 990-EZ) 2018

Section A - Adjusted Net Income  1 Net short-term capital gain 2 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 Add lines 1 through 3. 4 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) 7 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Section B - Minimum Asset Amount 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	(A) Prior Year  (A) Prior Year	(B) Current Year (optional)  (B) Current Year (optional)
2 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 Add lines 1 through 3. 5 Depreciation and depletion 5 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Section B - Minimum Asset Amount 1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
3 Other gross income (see instructions) 4 Add lines 1 through 3. 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Section B - Minimum Asset Amount 1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
4 Add lines 1 through 3.  5 Depreciation and depletion  6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)  7 Other expenses (see instructions)  7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  8 Section B - Minimum Asset Amount  1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
5 Depreciation and depletion 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Section B - Minimum Asset Amount 1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)  7 Other expenses (see instructions)  7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  8 Section B - Minimum Asset Amount  1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)  7 Other expenses (see instructions)  7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  8 Section B - Minimum Asset Amount  1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
7 Other expenses (see instructions)  8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  8 Section B - Minimum Asset Amount  1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  8 Section B - Minimum Asset Amount  1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
Section B - Minimum Asset Amount  1 Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
Aggregate fair market value of all non-exempt-use assets (see	(A) Prior Year	` '
a Average monthly value of securities 1a		
<b>b</b> Average monthly cash balances		
c Fair market value of other non-exempt-use assets 1c		
d Total (add lines 1a, 1b, and 1c)		
e Discount claimed for blockage or other		
factors (explain in detail in Part VI):		
2 Acquisition indebtedness applicable to non-exempt-use assets 2		
3 Subtract line 2 from line 1d.		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).		
<b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)		
<b>6</b> Multiply line 5 by .035.		
7 Recoveries of prior-year distributions 7		
8 Minimum Asset Amount (add line 7 to line 6)		
Section C - Distributable Amount		Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)		
2 Enter 85% of line 1. 2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3		
4 Enter greater of line 2 or line 3.		
5 Income tax imposed in prior year 5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).		

Page **7** 

Secti	on D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exer			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo			
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2018			
а	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	<b>Total</b> of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in <b>Part VI</b> . See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2014			
b	Excess from 2015			
С	Excess from 2016			
d	Excess from 2017			
е	Excess from 2018			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

'										
SCHEDULE A, PART II - OTHER INCOME										
DESCRIPTION	2014	2015	2016	2017	2018	TOTAL				
MISCELLANEOUS REVENUE	796,052.	1,375,553.	1,425,704.	1,058,904.	476,553.	5,132,766.				
GROSS INVENTORY SALES	2,262,493.	2,205,689.	1,683,060.	1,317,116.	1,382,576.	8,850,934.				
GROSS UBTI FROM INVENTORY SALE	-1,124.	-2,310.	-4,824.	-7,014.	-4,247.	-19,519.				
TOTALS -	3.057.421	3.578.932	3.103.940	2.369.006	1.854.882	13.964.181				

#### Schedule B (Form 990, 990-EZ,

or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

#### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

**Employer identification number** 

GALLAUDET UNIVERSITY 53-0199507 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ **501(c)(**3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization GALLAUDET UNIVERSITY

Employer identification number 53-0199507

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
1		\$\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				

Name of organization GALLAUDET UNIVERSITY

Employer identification number 53-0199507

Part II	Noncash Property	(see instructions)	Lise duplicate con	oies of Part II if additional	space is needed
	14011Ca31111Operty	(SCC IIISH GCHOIIS	1. USC dupilcate cop	nes er i art ii ii additioria	space is necessa.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

chedule B (Form 990, 990-EZ, or 990-PF) (2018)						
Name of organization GALLAUDET UNIVERSITY	Employer identification number					
	53-0199507					
Part III Exclusively religious, charitable, etc., contributions to c	rganizations described in section 501(c)(7), (8), or					

Use	ributions of <b>\$1,000 or less</b> for the y duplicate copies of Part III if addition	al space is needed.	,			
No. om rt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
_   -						
		(e) Transfer of gift				
	Transferee's name, address, and Z	ZIP + 4	Relationship of transferor to transferee			
No.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
ії 	(a) i di poco di giit	(0) 000 01 g	(a) 2000 pion of non girtle non			
_		(e) Transfer of gift				
_	Transferee's name, address, and Z	XIP + 4	Relationship of transferor to transferee			
lo. n t l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, and Z	(e) Transfer of gift	Relationship of transferor to transferee			
_						
lo. n	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
_   _						
	(e) Transfer of gift					

#### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

Tax)	(see separate instructions), the		Tax) (see separate in	structions) or Form 990-E	EZ, Part V, line 3	5c (Prox
	Section 501(c)(4), (5), or (6) org	anizations: Complete Part III.				
	e of organization			' -	ntification number	r
GAL	LAUDET UNIVERSITY	53-0199				
Par	t I-A Complete if the o	organization is exempt under	section 501(c) or i	is a section 527 orgar	nization.	
1	Provide a description of the	organization's direct and indirect p	oolitical campaign ac	ctivities in Part IV. (see in	structions for	
	definition of "political campa	aign activities")				
2	Political campaign activity e	xpenditures (see instructions)		▶ \$		
3	Volunteer hours for political	campaign activities (see instruction	ns)			
		organization is exempt under s				
1	Enter the amount of any exc	cise tax incurred by the organizatio	n under section 495	5 <b>▶</b> \$		
2		cise tax incurred by organization m				
3		a section 4955 tax, did it file Form				No
4a	=	·	-			No
	If "Yes," describe in Part IV.					
		organization is exempt under	section 501(c), ex	cept section 501(c)(3	).	
1	activities	expended by the filing organization or a second or a s	to other organizati	►\$ ons for section		
3	Total exempt function expeline 17b	enditures. Add lines 1 and 2. En	ter here and on Fo	orm 1120-POL, ▶\$		
<b>4 5</b>	Enter the names, addresses organization made payment the amount of political con-	e Form 1120-POL for this year? s and employer identification numb ts. For each organization listed, en tributions received that were promed or a political action committee (I	er (EIN) of all section ter the amount paic aptly and directly de	on 527 political organiza I from the filing organiz livered to a separate po	ations to which ation's funds. A ditical organizat	lso ente ion, sucl
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of contributions rec promptly and delivered to a s political organiz none, enter	ceived and directly separate zation. If
(1)						
(2)						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

(3)

(4)

(5)

(6)

Sch	edule C (Form 990 or 990-EZ) 2018					Page <b>2</b>
Pa	art II-A Complete if the organization 501(h)).	ntion is exe	mpt under section	n 501(c)(3) and	filed Form 5768 (ele	ction under
Α	Check ▶ if the filing organization address, EIN, expenses				ach affiliated group mem	ber's name,
В	Check ▶ if the filing organization	checked box	A and "limited contro	ol" provisions app	ly.	
	Limits on Lo	bbying Exper	nditures		(a) Filing	(b) Affiliated
	(The term "expenditures"	means amou	nts paid or incurred	)	organization's totals	group totals
1a	Total lobbying expenditures to influen	ce public opir	nion (grass roots lob	oying)		
	<ul> <li>Total lobbying expenditures to influen</li> </ul>	_				
	: Total lobbying expenditures (add line	•		_		
	I Other exempt purpose expenditures			_		
	Total exempt purpose expenditures (		•	_		
f	Lobbying nontaxable amount. Enter	the amount	from the following	table in both		
	columns.					
	If the amount on line 1e, column (a) or (b)			is:		
	Not over \$500,000		amount on line 1e.			
	Over \$500,000 but not over \$1,000,000		olus 15% of the excess			
	Over \$1,000,000 but not over \$1,500,000		olus 10% of the excess			
	Over \$1,500,000 but not over \$17,000,00		olus 5% of the excess of	over \$1,500,000.		
	Over \$17,000,000	\$1,000,000				
_	Grassroots nontaxable amount (enter Subtract line 1g from line 1a. If zero o		·	_		
	Subtract line 1g from line 1a. If zero o			_		
	If there is an amount other than ze			_	tion file Form 4720	
J	reporting section 4911 tax for this year		•	ŭ		Yes No
	reporting section 4911 tax for this year		raging Period Unde		<del> </del>	I es No
	(Some organizations that mad				ete all of the five colum	ns below.
			ate instructions for			
	17	hhving Evne	nditures During 4-Y	nar Avoraging Po	riod	
		bbying Expe	Unitares During 4-1	ear Averaging Fe	riou	
	Calendar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	( <b>d)</b> 2018	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column (e))					
	: Total lobbying expenditures					
d	Grassroots nontaxable amount					
	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					

	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).					
For	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(6	a)		(b)	
	cription of the lobbying activity.	Yes	No		Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:		v			
a	Volunteers?	X	X			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		Х			
c d	Media advertisements?		Х			
e	Publications, or published or broadcast statements?		Х			
f	Grants to other organizations for lobbying purposes?		Х			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Х				78 <b>,</b> 38
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			
i	Other activities?	Х				98 <b>,</b> 01
j	Total. Add lines 1c through 1i				5	76 <b>,</b> 39
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection		
					Y	es No
ļ	Were substantially all (90% or more) dues received nondeductible by members?			[	1 Y	es No
	Were substantially all (90% or more) dues received nondeductible by members?					es No
2 3	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fro	 m the	 prior	year?	1 2 3	es No
:	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	 m the (c)(5)	prior	year?	1 2 3	
2 B Pai	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures fro rt III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"	m the (c)(5) OR (	prior , or s b) Pa	year?	1 2 3	
2 B Pai	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	m the (c)(5) OR (	prior , or s b) Pa	year? ection rt III-A,	1 2 3	
Pai	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  **TIII-B**  Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).	m the (c)(5) OR (	prior , or s b) Pa	year? ection rt III-A,	1 2 3	
2 3 Pai 1 2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  TellI-B Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior n, or s b) Pa	year? ection rt III-A,	1 2 3	
2 3 Par 1 2 a b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  Tet III-B Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior , or s b) Pa	year? ection rt III-A,	1 2 3	
Par Par 1 2 a b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  Tet III-B Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior , or s b) Pa	year? ection rt III-A,	1 2 3	
Pal l a b c	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  **TIII-B**  Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior , or s b) Pa  of	year? ection rt III-A,	1 2 3	
Pal l a b c	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  **TIII-B**  Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior , or s b) Pa  of  of	year? ection rt III-A,	1 2 3	
2 3 Par 1 2 a b c 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  **TIII-B**  Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior	year? ection rt III-A,  1 2a 2b 2c 3	1 2 3	
2 3 Par 1 2 a b c 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures fro  **TIII-B**  Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior	year? ection rt III-A,	1 2 3	
2 3 Pai 1 2 a b c 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501 and 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior	year? ection rt III-A,  1 2a 2b 2c 3 4 5	1 2 3 line 3,	is
2 3 Pai 1 2 a b c 3 4	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501 and 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior	year? ection rt III-A,  1 2a 2b 2c 3 4 5	1 2 3 line 3,	is
1 2 a b c 3 4 5 Prov 2 (se	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501 and 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior	year? ection rt III-A,  1 2a 2b 2c 3 4 5	1 2 3 line 3,	is
2 3 Par 1 2 a b c 3 4 5 Par Prov 2 (se	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year	m the (c)(5) OR (	prior	year? ection rt III-A,  1 2a 2b 2c 3 4 5	1 2 3 line 3,	is

Schedule C (Form 990 or 990-EZ) 2018 Page **4** 

#### Part IV Supplemental Information (continued)

LOBBYING EXPENSES

SCHEDULE C, PART II-B, LINE 1(G)

THE UNIVERSITY'S BOARD OF TRUSTEES HAS THREE VOTING MEMBERS OF CONGRESS.

IN ADDITION, THE UNIVERSITY PRESIDENT, THE ASSISTANT VP OF ADMINISTRATION

AND FINANCE, AND THE SPECIAL ASSISTANT, GOVERNMENTAL RELATIONS AND OTHER

PROJECTS MAINTAIN DIRECT CONTACT WITH MEMBERS OF THE CONGRESS IN

REQUESTING APPROPRIATIONS AND EDUCATING CONGRESS ON GENERAL ISSUES THAT

IMPACT GALLAUDET AND DEAF EDUCATION. IN ADDITION, THE ASSISTANT VP OF

ADMINISTRATION AND FINANCE AND THE SPECIAL ASSISTANT, GOVERNMENTAL

RELATIONS AND OTHER PROJECTS ALSO COMMUNICATE WITH GOVERNMENT OFFICIALS

OF THE DISTRICT OF COLUMBIA.

AMOUNTS REPORTED AS LOBBYING EXPENSES ON SCHEDULE C REPRESENT ESTIMATED

COSTS OF THE PRESIDENT, ASSISTANT VICE PRESIDENT, AND SPECIAL ASSISTANT,

GOVERNMENTAL RELATIONS' DIRECT CONTACT WITH GOVERNMENT OFFICIALS. AMOUNTS

REPORTED AS LOBBYING EXPENDITURES IN SCHEDULE C ARE CATEGORIZED AS

SALARIES AND WAGES ON PART IX, FUNCTIONAL EXPENSE, AND NOT AS LOBBYING

EXPENDITURES.

TOTAL LOBBYING AS

NAME AND POSITION ALLOCATED TO SPECIFIC DEPT.

-----

ROBERTA J. CORDANO, PRESIDENT \$26,576

FRED WEINER, ASSISTANT VP A&F \$17,657

KATI MITCHELL, SPECIAL ASST, GOV RELATIONS & SPECIAL PROJECTS \$34,150

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 Schedule C (Form 990 or 990-EZ) 2018
 Page 4

#### Part IV Supplemental Information (continued)

TOTAL \$78,382

LINE 1(I) - IN ADDITION, THE UNIVERSITY ENGAGES A CONSULTING FIRM TO

PERFORM WORK ON PUBLIC RELATIONS AND PUBLIC STRATEGIC WORK. THE

UNIVERSITY DOES NOT DEEM THIS WORK TO BE LOBBYING. HOWEVER, IN ORDER TO

BE CONSERVATIVE AND BECAUSE SIMILAR WORK HAS BEEN PERFORMED BY LOBBYISTS

IN THE PAST, THE UNIVERSITY HAS CHOSEN TO INCLUDE THE CONSULTING SERVICES

IN SCHEDULE C.

#### **SCHEDULE D** (Form 990)

Department of the Treasury

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Internal Revenue Service Name of the organization Employer identification number

Pa	organizations Maintaining Donor Advised Funds or			Accounts.
	Complete if the organization answered "Yes" on Form			
		or advised t	runds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in writ	_		
	funds are the organization's property, subject to the organization's e		_	
6	Did the organization inform all grantees, donors, and donor advisor			
	only for charitable purposes and not for the benefit of the donor			
	conferring impermissible private benefit?	<u></u>		Yes No
Pa	rt II Conservation Easements.			
	Complete if the organization answered "Yes" on Form			
1	Purpose(s) of conservation easements held by the organization (che		1	
	Preservation of land for public use (e.g., recreation or education	ion)	1	of a historically important land area
	Protection of natural habitat		Preservation	of a certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified co	onservatio	n contribution in	the form of a conservation
	easement on the last day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic structure	included i	n (a)	2c
d	Number of conservation easements included in (c) acquired after	7/25/06,	and not on a	
	historic structure listed in the National Register			2d
3	Number of conservation easements modified, transferred, release	d, extingui	shed, or termir	nated by the organization during the
	tax year ▶			
4	Number of states where property subject to conservation easemen	t is located	▶	
5	Does the organization have a written policy regarding the peri	iodic mon	itoring, inspect	ion, handling of
	violations, and enforcement of the conservation easements it holds?	?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of v	violations, a	nd enforcing con	servation easements during the year
	<b>&gt;</b>		-	
7	Amount of expenses incurred in monitoring, inspecting, handling of	violations,	and enforcing c	onservation easements during the year
	<b>▶</b> \$		J	Ç,
8	Does each conservation easement reported on line 2(d) above satisfy	the requir	ements of secti	on 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation ea			
	balance sheet, and include, if applicable, the text of the footnote to			
	organization's accounting for conservation easements.			
Pa	rt III Organizations Maintaining Collections of Art, Histori			r Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Par	t IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC 9	958), not t	o report in its	revenue statement and balance shee
	If the organization elected, as permitted under SFAS 116 (ASC 9 works of art, historical treasures, or other similar assets held for	or public	exhibition, edu	cation, or research in furtherance o
_	public service, provide, in Part XIII, the text of the footnote to its fina			
b	If the organization elected, as permitted under SFAS 116 (ASC			
	works of art, historical treasures, or other similar assets held for public service, provide the following amounts relating to these item		exhibition, edu	cation, or research in turtherance o
	(i) Revenue included on Form 990, Part VIII, line 1			• •
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, historical trea			
2				
2	following amounts required to be reported under SFAS 116 (ASC 9 Revenue included on Form 990, Part VIII, line 1			
a h	Assets included in Form 990 Part X			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2018

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Pa	rt III Organizations Maintaini	ng Collections of	Art, Historical Tr	easures, o	r Other	Similar Assets		rage =			
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its										
	collection items (check all that apply):										
а	Public exhibition	Public exhibition d Loan or exchange programs									
b	Scholarly research		e Other								
С	Preservation for future gene										
4	Provide a description of the organ	nization's collections	and explain how	they further	the or	ganization's exem	pt purpose ir	n Part			
	XIII.										
5	During the year, did the organization							_			
	assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No										
Pa	Part IV Escrow and Custodial Arrangements.										
	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form										
_	990, Part X, line 21.			4 . !! 4!	41						
1 a	Is the organization an agent, truste							¬			
	included on Form 990, Part X?						Yes	No			
р	If "Yes," explain the arrangement i	n Part XIII and comp	piete the following ta	DIE:	1	A	.1				
_	Designing belones					Amour	IL				
C	Beginning balance										
	Additions during the year										
e f	Distributions during the year										
	Ending balance Did the organization include an am				etodial	account liability?	Yes	No			
	If "Yes," explain the arrangement i										
	rt V Endowment Funds.	II Fait Alli. Olleck III	ere ii tile explanation	i ilas beeli p	TOVIded	OIIFAITAII					
ı a	Complete if the organiza	ation answered "Ye	es" on Form 990.	Part IV. line	10.						
	2 cmp : c :	(a) Current year	(b) Prior year	(c) Two year		(d) Three years back	(e) Four year	s back			
1.0	Beginning of year balance	183,167,062.	179,111,738.	170,539		172,688,350.					
1a		6,541,123.	1,070,934.	4,093		4,833,017.		<del>,</del> 401.			
b	Contributions	, ,	, ,	,	<u>,                                      </u>	, ,		<u>,                                     </u>			
С	Net investment earnings, gains, and losses	4,250,427.	10,706,521.	12,372	,733.	1,085,189	-12,655	,277.			
d	Grants or scholarships	3,197,436.	1,741,480.			1,737,171.					
e	Other expenditures for facilities				-						
e	and programs	4,786,449.	5,980,651.	6,222	,482.	6,329,945.	6,476	720.			
f	Administrative expenses				-						
	End of year balance	185,974,727.	183,167,062.	179,111	,738.	170,539,440.	172,688	,350.			
g 2	Provide the estimated percentage	of the current year	end halance (line 1a	column (a)	hold as			<u> </u>			
a	Board designated or quasi-endown	nent ▶ 24.9400	%	, column (a),	ricia as						
b	Permanent endowment ► 68.2	2200 %	_								
С	Temporarily restricted endowment										
	The percentages on lines 2a, 2b, a	and 2c should equal	100%.								
3a	Are there endowment funds not in	the possession of th	ne organization that	are held an	ıd admir	nistered for the					
	organization by:						Yes	No			
	(i) unrelated organizations						<b>3a(i)</b> X				
	(ii) related organizations						3a(ii)	X			
b	If "Yes" on line 3a(ii), are the relate	ed organizations liste	d as required on Sch	nedule R?.			3b				
4	Describe in Part XIII the intended u										
Pa	rt VI Land, Buildings, and Equ Complete if the organize	uipment.	es" on Form 000	Dart IV/ line	a 11a G	See Form 000 B	art V line 1	Λ			
	Description of property	(a) Cost or		or other basis			(d) Book value	<u>u.                                    </u>			
			tment) ` (	other)		eciation	. ,				
1 a	Land			410,480.	155 1	1.4.600	1,410,				
b	Buildings			311,369.			179,196,				
С	Leasehold improvements			032,404.		11,741.	15,720,				
d	Equipment			230,879.		58,891.	8,371,				
<u>e</u>	Other		· ·	500,012.		72,435.	8,727,				
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Forn	n 990, Part X, colum	n (B), line 10	Oc.)	▶	213,427,	388.			

Schedule D (Form 990) 2018

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Part VII Investments - Other Securities. Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, Iir	ne 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) HEDGE FUNDS	28,141,033.	FMV	
(B) PRIVATE REAL ASSET FUNDS	12,172,927.	FMV	
(C) PRIVATE EQUITY FUNDS	2,422,592.	FMV	
(D) BENEFICIAL INTEREST IN TRUSTS	602,730.	FMV	
(E)			
(F) (G)			
( <del>G</del> )			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	43,339,282.		
Part VIII Investments - Program Related.	13/333/232.		
	"Yes" on Form 990	, Part IV, line 11c. See Form 990, Part X, lir	ne 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	"Voo" on Form 000	Part IV line 11d See Form 000 Part V lin	no 15
(a) Des		Part IV, line 11d. See Form 990, Part X, lin	
	Cription	(b) 600	k value
<u>(1)</u> (2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15.)		
Part X Other Liabilities.			
Complete if the organization answered line 25.	"Yes" on Form 990	), Part IV, line 11e or 11f. See Form 990, Pa	rt X,
1. (a) Description of liability	(b) Book value	le	
(1) Federal income taxes			
(2) REFUNDABLE ADVANCES	710,0		
(3)OBLIGATION UNDER CAPITAL LEASE	1,086,6		
(4) CONDITIONAL ASSET RETIREMENT	659,2	291.	
(5)			
<u>(6)</u>			
(7)			
(8)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	2,456,0	009.	
Total (Column (b) must equal total 950, I att A, col. (b) line 25.)	2,100,0		

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

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Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII.)		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
	XIII Supplemental Information.		
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part IVI, lines 2d and 4b, and Part VII, lines 2d and 4b, Alac complete this part to provide any additional information.		
	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	nauon	
SEE	PAGE 5		

JSA 8E1271 1.000

Schedule D (Form 990) 2018

Schedule D (Form 990) 2018 Page **5** 

Part XIII Supplemental Information (continued)

ENDOWMENT FUNDS

SCHEDULE D, PART V

THE UNIVERSITY'S ENDOWMENT FUNDS CONSISTS OF 400 INDIVIDUAL FUNDS WHICH HAVE BEEN ESTABLISHED PRIMARILY TO SUPPORT THE OPERATIONS OF THE UNIVERSITY AND TO PROVIDE FOR SCHOLARSHIPS OR TO FUND EVERYDAY OPERATIONS. OVER THE LONG-TERM, THE UNIVERSITY INTENDS TO KEEP THE PRINCIPAL INTACT, USING ONLY THE EARNINGS ON ITS INVESTMENTS TO FUND ACTIVITIES.

FIN 48 FOOTNOTE

SCHEDULE D, PART X

GALLAUDET UNIVERSITY HAS BEEN RECOGNIZED AS A PUBLIC CHARITY GENERALLY EXEMPT FROM FEDERAL INCOME TAXATION UNDER PROVISIONS OF SECTION 501(A) AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE "CODE") OF 1986, AS AMENDED. THE ORGANIZATION IS SUBJECT TO TAX ON INCOME UNRELATED TO ITS EXEMPT PURPOSE, UNLESS THAT INCOME IS OTHERWISE EXCLUDED BY THE CODE. GALLAUDET HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE MAINTENANCE OF ITS TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED INCOME; TO DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR WHICH IT HAS NEXUS; AND TO IDENTIFY AND EVALUATE OTHER MATTERS THAT MAY BE CONSIDERED TAX POSITIONS.

GALLAUDET FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY

IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INCLUDING

ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS

GUIDANCE PROVIDES THAT THE INCOME TAX EFFECTS FROM AN UNCERTAIN TAX

POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE

Schedule D (Form 990) 2018

Schedule D (Form 990) 2018 Page **5** 

### Part XIII Supplemental Information (continued)

POSITION IS "MORE-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE

TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX

POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT

REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.

THE TAX YEARS ENDING SEPTEMBER 30, 2019, 2018, 2017 AND 2016 ARE STILL OPEN TO AUDIT FOR BOTH FEDERAL AND STATE PURPOSES. GALLAUDET HAS DETERMINED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION OR DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS SEPTEMBER 30, 2019 AND 2018.

### SCHEDULE E (Form 990 or 990-EZ)

### **Schools**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization GALLAUDET UNIVERSITY Employer identification number 53-0199507

			YES	N
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
	bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	2	X	
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media			
	during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	Х	
	SEE SUPPLEMENTAL PAGE			
	Does the organization maintain the following?			
	Records indicating the racial composition of the student body, faculty, and administrative staff?	40	Х	
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	- 23	
)	· · · · · · · · · · · · · · · · · · ·	46	X	
	nondiscriminatory basis?	4b	21	
,	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4-	X	
		4c 4d	X	
	Copies of all material used by the organization or on its behalf to solicit contributions?	40	Λ	
	in you anoword. The to any of the above, please explain. If you need more space, also fair in			
	Does the organization discriminate by race in any way with respect to:	_		
1	Students' rights or privileges?	5a		
)	Admissions policies?	5b		
;	Employment of faculty or administrative staff?	5c		
ı	Scholarships or other financial assistance?	5d		
·	Educational policies?	5e		
	Use of facilities?	5f		
J	Athletic programs?	5g		
l	Other extracurricular activities?	5h		
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
)	Has the organization's right to such aid ever been revoked or suspended?	6b		
	If you answered "Yes" on either line 6a or line 6b, explain on Part II.  Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

NONDISCRIMINATORY POLICY

SCHEDULE E, LINE 3

ADVERTISEMENTS IN THE UNIVERSITY'S CATALOGUES, WEBSITE, AND BROCHURES

DISCLOSE PROGRAMS OFFERED INCLUDING A SUMMARY OF STATEMENT ON THE

NON-DISCRIMINATORY POLICY. EMPLOYMENT ADVERTISEMENTS ALSO PUBLICIZE THE

SCHOOL'S NON-DISCRIMINATORY POLICY.

FINANCIAL AID FROM GOVERNMENT AGENCIES

SCHEDULE E, LINE 6A

GALLAUDET UNIVERSITY RECEIVES STUDENT FINANCIAL ASSISTANCE FROM THE U.S.

DEPARTMENT OF EDUCATION, OFFICE OF POST-SECONDARY EDUCATION. ASSISTANCE

PROGRAMS ARE AS FOLLOWS:

FEDERAL PELL GRANT PROGRAM

FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT PROGRAM

FEDERAL WORK STUDY PROGRAM

PERKINS LOAN PROGRAM

FEDERAL DIRECT LOANS

### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2018 **Open to Public** Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Form 990, Part IV, line 14b.

Part I

53-0199507 GALLAUDET UNIVERSITY General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number (c) Number of (d) Activities conducted in the (e) If activity listed in (d) is (f) Total of offices in employees, region (by type) (such as, a program service, expenditures for fundraising, program services, describe specific type of the region agents, and and investments investments, grants to recipients located in the region) independent service(s) in the region in the region contractors in the region (1) CENTRAL AMERICA/CARIBBEAN Ω 0. INVESTMENTS 8,644,168. (2) EUROPE 29,948,723. 0. 0. INVESTMENTS (3) CENTRAL AMERICA/CARIBBEAN 0. 0. SEND AGENTS TO SEMINAR TRAVEL EXPENDITURES 221. 27,433. Ω SEND AGENTS TO SEMINAR TRAVEL EXPENDITURES (4) EUROPE Ω SUB-SAHARAN AFRICA Ω Ω SEND AGENTS TO SEMINAR TRAVEL EXPENDITURES 9. (6) NORTH AMERICA 0. Ω SEND AGENTS TO SEMINAR TRAVEL EXPENDITURES 1,715. <u>(7</u>) (8) (9) (10) (11) (12) (13)(14)(15)(16)(17)Subtotal . . . . . . . . . . . . 3a 38,622,269. Total from continuation sheets to Part I Totals (add lines 3a and 3b) 38,622,269.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2018

Page 2	tance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,	ecipient who received more than \$5,000. Part II can be duplicated if additional space is needed.
Schedule F (Form 990) 2018	Grants and Other Assistance to Organizations	Part IV, line 15, for any recipient who received mor
Schedule F (F	Part II	

<del>-</del>	(1)	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	
(a) Name of organization																	
(b) IRS code section and EIN (if applicable)																	
( <b>c</b> ) Region	_											_					
(d) Purpose of grant																	
(e) Amount of cash grant																	
(f) Manner of cash disbursement																	
(g) Amount of noncash assistance																	
(h) Description of noncash assistance																	
(i) Method of valuation (book, FMV, appraisal, other																	

rganizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt	tee or counsel has provided a section 501(c)(3) equivalency letter	nizations or entities
zat	by the IRS, or for which the grantee or counsel has provided	Enter total number of other organizations or entities

Schedule F (Form 990) 2018

JSA

Part III

Schedule F (Form 990) 2018

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(h) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (f) Amount of noncash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance Ξ (5) 3 **4** (2) 9 6 (10 11 (12) (13) (14 (17) 8 (15) (16) (18) 5

Schedule F (Form 990) 2018

Schedule F (Form 990) 2018 Page **4** 

### 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) Νo Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520. Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) No 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) No Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) No

Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"

the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2018

Yes

Part IV

5

6

**Foreign Forms** 

Schedule F (Form 990) 2018 Page **5** 

Part V

**Supplemental Information** 

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

METHOD OF ACCOUNTING

SCHEDULE F, PART I, LINE 3, COLUMN F

THE EXPENDITURES PER REGION ARE PRESENTED ON THE ACCRUAL BASIS OF

ACCOUNTING.

FOREIGN FORMS

SCHEDULE F, PART IV, LINE 1

THE UNIVERSITY INVESTS IN DOMESTIC AND FOREIGN LIMITED PARTNERSHIPS THAT MAY OWN AN INTEREST IN A FOREIGN CORPORATION, PASSIVE FOREIGN INVESTMENT COMPANY, OR FOREIGN PARTNERSHIP. TO THE EXTENT THAT THOSE INVESTMENTS RESULTED IN TRANSFERS OF PROPERTY THAT EXCEEDED THE APPLICABLE FILING THRESHOLDS, THE FORMS 926, 5471, AND 8865 ACCOMPANIED THE FILING OF THE UNIVERSITY'S FORM 990-T.

### SCHEDULEI (Form 990)

## Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No. 1545-0047	2018	

pen to Public Inspection number n å

	Complete if the organization answered "Ves" on Form 990 Bart IV line 21 or 22	
Donort of the Tracein	Volument of game at the organization and when the second of the second	Open to
Internal Revenue Service	► Go to www.irs.gov/Form990 for the latest information.	pedsul
Name of the organization	Employer id	Employer identification number
GALLAUDET UNIVERSITY		53-0199507
Part   General In	Part   General Information on Grants and Assistance	
1 Does the organize	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	ınce, and
the selection crite.	the selection criteria used to award the grants or assistance?	≺es

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990,	omestic Org	janizations and	d Domestic Gov	ernments. Com	plete if the organiza	ation answered "Ye	s" on Form 990,
	Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	at received	more than \$5,0	000. Part II can b	e duplicated if a	dditional space is n	eeded.	
	1 (a) Name and address of organization or government	(a) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)								
(2)								
		_						
(3)								
		_						
<u>4</u>								
		_						
(2)								
		_						
(9)								
6								
(8)								
(6)								
(10)								
(11)								
(12)								
	Enter total number of section $501(c)(3)$ and government organizations listed in the line 1 table	overnment c	rganizations list	ed in the line 1 tab			<b>A</b>	
3 Ente	Enter total number of other organizations listed in the line 1	ed in the line	1 table				<b>▲</b> :: :: :: ::	
For Paper	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ons for Form 9.	90.				Sche	Schedule I (Form 990) (2018)

3/25/2020

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Schedule I (Form 990) (2018)

Page 2

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SCHOLAE	SCHOLARSHIPS AND AWARDS	1,475.	11,057,513.			
61						
_						
10						
art IV	art IV Supplemental Information. Provide the inform	nformation re	duired in Part I.	line 2. Part III. c	ation required in Part I, line 2. Part III, column (b): and any other additional	ther additional

information.

U.S. THE OF GRANT FUNDS INSIDE PROCEDURE FOR MONITORING USE

ablaLINE PART I, SCHEDULE I, THE UNIVERSITY OFFERS A WIDE VARIETY OF MERIT AND NEED-BASED

MERIT AWARDS ARE GIVEN IN RECOGNITION OF VARIOUS SCHOLARSHIPS. SPECIFIED IN DONORS' CORRESPONDENCE AND DOCUMENTS ACHIEVEMENTS AS NEED-BASED AWARDS ARE PROVIDED BASED ON THE INCOME LEVEL AVAILABILITY OF

THE UNIVERSITY ONLY AWARDS OFFERED ELSEWHERE AND OTHER SIMILAR STANDARDS.

STUDENTS THE OF MAKES SCHOLARSHIP GRANTS THAT HELP OFFSET THE TUITION

THE GRANT. THE AMOUNT OF THE GRANT WHICH ASSURES PROPER USE

OF

N

THE GRANTS ARE DIRECTLY CREDITED AGAINST THE APPLICABLE STUDENT ACCOUNT

Schedule I (Form 990) (2018)

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Schedule I (Form 990) (2018)

Page 2

ō	(
Part III	

**Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
_						
8						
ო						
4						
2						
9						
7						
Part IV	Part IV Supplemental Information. Provide the information.	information re	quired in Part I, I	ine 2, Part III, o	ation required in Part I, line 2, Part III, column (b); and any other additional	ther additional

colullii (b), and aupprement information.

ADJUSTED, AS NECESSARY, BASED ON ANY SUBSEQUENT CHANGES AFFECTING THE

STUDENT'S ORIGINAL ELIGIBILITY.

Schedule I (Form 990) (2018)

PAGE 51

### **SCHEDULE J** (Form 990)

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

GALLAUDET UNIVERSITY

Employer identification number

53-0199507

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
-	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	4.		Х
_	explain	1b		Λ
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line		X	
	1a?	2	Λ	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
а	organization or a related organization:  Receive a severance payment or change-of-control payment?	4a		Х
a b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	The to the unity of miles and of the persons and provide the applicable amounts for each from in fact in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and	: W-2 and/or 1099-MIS	or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
A J. CORDANO	Θ	396,714.	47,124.	0	68,135.	87,919.	599,892.	0
PRESIDENT	<b>(E)</b>	0	0	0	0	0	0	0.
	Ξ	404,277.	0	0	29,035.	24,775.	458,087.	0.
2 <sup>VP</sup> ADMIN & FINANCE (THRU 2/19)	<b>ii</b>	0	0	0	0	0	.0	0
ERTING	Ξ	318,157.	0	0	62,761.	32,101.	413,019.	0
3 PROVOST	(ii)	0	0	0	0	0	.0	0
	Θ	213,949.	0	0	42,146.	26,103.	282,198.	0
ASSISTANT VP A&F	<b>(ii)</b>	0	0	0	0	0	.0	0
	Ξ	211,970.	0	0	36,803.	19,734.	268,507.	0
5DEAN, COLLEGE OF ARTS & SCIENC	<b>(ii)</b>	0	0	0	0	0	.0	0
	Ξ	190,701.	0	0	37,918.	27,102.	255,721.	0
6EXEC. DIRECTOR BUSINESS SRVC	<b>ii</b>	0	0	0	0	0	0	0
F-1	Θ	230,306.	0	0	43,802.	11,199.	285,307.	0
CHIEF ADMIN. OFFICER, CLRC CTR	(ii)	0	0	0	0	0	.0	0
INE HEATHER HARKE	Ξ	272,781.	0	0	44,754.	27,062.	344,597.	0
8CHIEF OF STAFF	(ii)	0	0	0	0	0	.0	0
	Ξ	228,430.	0	0	39,757.	37,147.	305,334.	0
9 VP, INSTITUTIONAL ADVANCEMENT	<u>ii</u>	0.	0	0	0	0	0	0
PETITTO	Ξ	296,775.	0	0	57,342.	25,045.	379,162.	0
10 DIRECTOR VL2, CO-PI	<u>ii</u>	0.	0	0	0	0	0	0
CI	Θ	238,037.	0	30,000.	18,900.	6,899.	293,836.	0.
11 DEAN, STDNT AFFAIRS & ACAD SUPP	(ii)	0.	0	0	• 0	0.	0.	0
	(i)	219,879.	0	0	15,854.	21,720.	257,453.	0
12 PROFESSOR/DIRECTOR, VL2 CENTER	€	0	0.	0	• 0	0	0	0
	(E)	240,191.	0	0	40,277.	12,555.	293,023.	0
13 VP, EQUITY, DIVERS. & INCL.	<u>ii</u>	0.	0	0	0	0	0	0
	Ξ	227,563.	0	0	39,131.	11,253.	277,947.	0
14 CHIEF ACAD OFFICER, CLERC CTR	€	0	0.	0	• 0	0	0	0
r)	Θ	190,856.	0	0	35,654.	21,416.	247,926.	0.
15 ASSOC PROVOST, SSAQ	<u>ii</u>	0.	0.	0	• 0	0.	0.	0.
	Ξ							
16	(ii)							
								0700 (000

Schedule J (Form 990) 2018

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## Part | Supplemental Information

4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, for any additional information.

WRITTEN POLICY

PART I, LINE SCHEDULE J, THE BENEFITS SUMMARIZED IN PART I, LINE 1A FOR HOUSING ALLOWANCE OR

BECAUSE THE PERSONAL USE ARE CONSIDERED NON-TAXABLE RESIDENCE FOR

THESE CAMPUS. BECAUSE TO LIVE ON REQUIRES HER PRESIDENT'S CONTRACT TO THE PRESIDENT, A WRITTEN POLICY IS NOT CONSIDERED BENEFITS ARE LIMITED

NECESSARY AS THESE BENEFITS ARE DEFINED IN THE PRESIDENT'S CONTRACT

GENERAL TRAVEL GALLAUDET HAS WRITTEN POLICIES SPECIFIC TO HOWEVER, INCLUDING PROCEDURE FOR PRIOR APPROVAL AND PAYMENT/REIMBURSEMENT OF

TRAVEL EXPENSES

NONTAXABLE BENEFITS

COLUMN II, PART ٦**,** SCHEDULE

CORDANO: THE PRESIDENT IS REQUIRED TO LIVE ON ROBERTA J. FOR PRESIDENT,

\$60,000 THIS COLUMN INCLUDES HER EMPLOYMENT CONTRACT. PART OF CAMPUS AS

REPRESENTING THE ESTIMATED RENTAL VALUE OF THE CAMPUS RESIDENCE

Schedule J (Form 990) 2018

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### DISTRICT OF COLUMBIA

SCHEDULE K (Form 990)

Name of the organization Department of the Treasury

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

20**18** 

OMB No. 1545-0047

► Attach to Form 990.

Inspection

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 53-0199507

GALLAUDET UNIVERSITY Part   Bond Issues									53-01	99507		
	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	e price	(f) Description of purpose	n of purpose	eg <b>(6)</b>	(g) Defeased	(h) On behalf of issuer	(i) Pc finan	(i) Pooled financing
								Yes	٥	Yes	Yes	-
A DISTRICT OF COLUMBIA	53-6001131		05/25/2011	39,4	39,420,421. CAL	CAMPUS IMPROVEMENTS	IS		×	×		×
8												
O												
Q												
Part    Proceeds								_		 		
				4		8		ပ		٥		
1 Amount of bonds retired			•	5,45	50,000.							
2 Amount of bonds legally defeased			• • • • • • • • • • • • • • • • • • • •									
3 Total proceeds of issue			•	39,42	6,116.							
4 Gross proceeds in reserve funds			:									
5 Capitalized interest from proceeds			:	2,73	30,012.							
6 Proceeds in refunding escrows			•									
7 Issuance costs from proceeds			• • • • •									
8 Credit enhancement from proceeds			• • • • • • • • • • • • • • • • • • • •									
9 Working capital expenditures from proceeds			•									
10 Capital expenditures from proceeds				36,49	96,104.							
11 Other spent proceeds			•	20	.000,00							
12 Other unspent proceeds		• • • • • • • • • • • • • • • • • • • •	• • • • • •									
13 Year of substantial completion			•	2016								
				Yes	No	Yes	o Yes	No		Yes	No	
14 Were the bonds issued as part of a refunding	issue of	tax-exempt bo	bonds (or,									
if issued prior to 2018, a current refunding issue)?			:		×							
15 Were the bonds issued as part of a refunding issued prior to 2018, an advance refunding issue)?	g issue of	taxable bonds	s (or, if		×							
16 Has the final allocation of proceeds been made?			:	×								
17 Does the organization maintain adequate books and records final allocation of proceeds?	oks and recor	ds to support	oort the	×								
	r Form 990.								Sched	Schedule K (Form 990) 2018	rm 990)	2018

JSA

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3/25/2020

Schedule K (Form 990) 2018

Part III Private Business Use	DISTRICT OF	OF COLUMBIA	BIA					
		4	Φ,	<b>~</b>		S		٥
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	Š ×	Yes	o <sub>N</sub>	Yes	0	Yes	ON.
2 Are there any lease arrangements that may result in private business use of								
4-financed property	×							
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property?	×							
counsel to review any management or service contracts relating to the financed property?		×						
c Are there any research agreements that may result in private business use of								
bond-financed property?	×							
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other		×						
A Enter the perceptage of financial property and in a principal property or a								
<ul> <li>the little file percentage of illianced property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶</li> </ul>		.4000 %		%		%		%
5 Enter the percentage of financed property used in a private business use as a								
unrelated trade or business activity carried on by								
another section 501(c)(3) organization, or a state or local government ▶		.2000%		%		%		%
<b>6</b> Total of lines 4 and 5		.6000 %		%		%		%
7 Does the bond issue meet the private security or payment test?		×						
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
requirements under Regulations sections 1.141-12 and 1.145-2?	×							
Part IV Arbitrage								
		A	8	8	S		_	D
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	oN N	Yes	No	Yes	No
		×						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		×						
<b>b</b> Exception to rebate?		×						
<b>c</b> No rebate due?	×							
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
3 Is the bond issue a variable rate issue?		×						
						σ	chedule K (Fo	Schedule K (Form 990) 2018

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Schedule K (Form 990) 2018

Page 3 ŝ ŝ Yes Yes ŝ ŝ ပ ပ Yes Yes Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions ŝ ŝ ω Yes Yes **≥** × ŝ  $\bowtie$ ⋖ Yes Yes  $\bowtie$  $\bowtie$ c Term of GIC..... 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? . . . . . . . . d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? Has the organization established written procedures to ensure that violations qualified c Term of hedge of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under d Was the hedge superintegrated?.......... monitor Ø 4a Has the organization or the governmental issuer entered into Were any gross proceeds invested beyond an available temporary period? <u>۽</u> hedge with respect to the bond issue?......... procedures Procedures To Undertake Corrective Action organization established written applicable regulations? . . . . . . . . . . . . Arbitrage (Continued) requirements of section 148? 7 Has the Part VI

Schedule K (Form 990) 2018 PAGE 57 3:36:20 PM 3/25/2020

JSA 8E1328 1.000

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued) DESCRIPTION OF PURPOSE

PART SCHEDULE K, THE DISTRICT OF COLUMBIA ISSUED \$40,000,000 SERIES 2011 TAX-EXEMPT

REVENUE BONDS ON BEHALF OF GALLAUDET UNIVERSITY. THE BONDS WERE SOLD TO

FINANCE THE BUILDING A NEW RESIDENCE HALL; TO RENOVATE AND IMPROVE

HEATING AND LIGHTENING SYSTEMS AND CONTROLS ON CAMPUS BUILDINGS; TO

UPGRADE TECHNOLOGY INFRASTRUCTURE; AND TO RENOVATE RESIDENT HALLS,

CLASSROOM BUILDINGS AND OTHER CAMPUS FACILITIES. THESE PROJECTS WERE ALL

COMPLETED BEFORE SEPTEMBER 30, 2016.

YEAR OF SUBSTANTIAL COMPLETION

SCHEDULE K, PART II, LINE 13

ALL PROJECTS WERE COMPLETED BEFORE SEPTEMBER 30, 2016.

REBATE DATE

PART IV, LINE 2C SCHEDULE K, THE UNIVERSITY PERFORMED ITS MOST RECENT REBATE COMPUTATION ON 5/24/2016.

VARIABLE RATE ISSUE

SCHEDULE K, PART IV, LINE 3

THE UNIVERSITY IS DISCLOSING THAT \$5,695 OF INTEREST EARNED IS INCLUDED

WITH THE TOTAL PROCEEDS OF THE BOND ISSUE

Schedule K (Form 990) 2018

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

### SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open To Public Inspection

Name of the organization

GALLAUDET UNIVERSITY

Employer identification number
53-0199507

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

	Complete if the organization ar	nswered "Yes" on Form 990, Part IV, line 25	a or 25b, or Form 990-EZ, Part V, line 4	0b.	
4	(a) Name of disqualified person	(b) Relationship between disqualified person and	(c) Description of transaction	(d) Co	rrected?
	(a) Name of disqualified person	organization	(c) Description of transaction	Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
2	Enter the amount of tax incurred by	the organization managers or disqualified p	ersons during the year		
	under section 4958		▶ \$		
3		e 2 above reimbursed by the organization	<b>▶</b> \$		

### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	fron	an to or n the zation?	<b>(e)</b> Original principal amount	(f) Balance due	(g) In o	lefault?		ard or	(i) W agreer	
			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total						\$						

### Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person  ATTACHMENT 1	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

\_\_\_Page **2** 

### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1)					
_(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

ATTACHMENT 1

### SCHEDULE L, PART IV

(A) NAME OF INTERESTED PERSON DEBORAH SKJEVELAND

(B) RELATIONSHIP FAMILY MEMBER OF SETH BRAVIN

(C) AMOUNT 115,790.

(D) DESCRIPTION OF TRANSACTION EMPLOYEE AT GU - 2018 W2

(E) SHARING ORGANIZATION REVENUE? YES X NO

(A) NAME OF INTERESTED PERSON JOHN SKJEVELAND

(B) RELATIONSHIP FAMILY MEMBER OF SETH BRAVIN

(C) AMOUNT 94,891.

(D) DESCRIPTION OF TRANSACTION EMPLOYEE AT GU - 2018 W2

(E) SHARING ORGANIZATION REVENUE? YES X NO

(A) NAME OF INTERESTED PERSON JACKIE WOODSIDE

(B) RELATIONSHIP FAMILY MEMBER OF KATHERINE HEATHER HARKER

(C) AMOUNT 29,500.

(D) DESCRIPTION OF TRANSACTION CONSULTANT -- CY 2018 EARNINGS

(E) SHARING ORGANIZATION REVENUE? YES X NO

(A) NAME OF INTERESTED PERSON PATRICK BOUDREAULT

(B) RELATIONSHIP FAMILY MEMBER OF EUGENIE GERTZ

(C) AMOUNT 110,869.

(D) DESCRIPTION OF TRANSACTION EMPLOYEE AT GU - 2018 W2

(E) SHARING ORGANIZATION REVENUE? YES X NO

### **SCHEDULE M** (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

GALLAUDET UNIVERSITY

Employer identification number 53-0199507

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash cont		_	,
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded		8.	713,756.	FAIR MARK	ET V	ALUI	<u> </u>
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►()							
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received	-						
	which the organization completed I	Form 8283,	Part IV, Donee Acknowledg	ement	29			
							Yes	No
30a	During the year, did the organizat		• • • • •		•			
	28, that it must hold for at least the	-						37
_	to be used for exempt purposes for		olding period?			30a		X
	If "Yes," describe the arrangement i		p		!			
31	Does the organization have a			<del>-</del>			37	
	contributions?					31	Х	
32a	Does the organization hire or use	•		· •			v	
_	contributions?					32a	X	
	If "Yes," describe in Part II.			o contraction contraction (1997)				
33	If the organization didn't report an describe in Part II.	amount in c	olumn (c) for a type of pro	perty for which column (a)	is checked,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

Schedule M (Form 990) (2018) Page **2** 

Part II S

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

NUMBER OF CONTRIBUTIONS

SCHEDULE M, PART I, COLUMN B

THE NUMBER REPORTED AS ITEMS RECEIVED FOR SECURITIES CONTRIBUTIONS

REPRESENTS THE TOTAL NUMBER OF CONTRIBUTIONS RECEIVED (NOT THE TOTAL

NUMBER OF SECURITIES SOLD).

USE OF THIRD PARTIES

SCHEDULE M, PART I, LINE 32A

TO THE EXTENT THAT THE UNIVERSITY RECEIVES DONATIONS OF SECURITIES, ITS

INVESTMENT BROKER/MANAGER IS TASKED WITH SELLING THOSE SECURITIES.

### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number
GALLAUDET UNIVERSITY 53-0199507

OTHER PROGRAM SERVICES

FORM 990, PART III, LINE 4D

GALLAUDET UNIVERSITY'S RESEARCH, DEVELOPMENT AND OUTREACH AGENDA IS AIMED AT ADVANCING KNOWLEDGE AND PRACTICE FOR DEAF AND HARD OF HEARING PEOPLE AND ALL HUMANITY. RESEARCH AREAS OF MAJOR IMPORTANCE INCLUDE VISUAL LANGUAGE AND LEARNING, HEARING AND SPEECH SCIENCE, TECHNOLOGY ACCESS, GENETICS, AMERICAN SIGN LANGUAGE/ENGLISH BILINGUALISM, AND DEAF LIFE. A CRITICALLY IMPORTANT FOCUS AREA OF GALLAUDET UNIVERSITY IS INTEGRATING RESEARCH AND PRACTICE TO BENEFIT DEAF AND HARD OF HEARING PRE KINDERGARTEN - 12 GRADE STUDENTS, WITH SPECIAL ATTENTION TO DIVERSITY AND EQUITY TO THIS TRADITIONALLY UNDER-REPRESENTED GROUP.

GALLAUDET UNIVERSITY'S PUBLIC SERVICE ACTIVITIES PROVIDE EDUCATIONAL

OPPORTUNITIES TO ADULTS WHO ARE DEAF. SERVICES INCLUDE PROFESSIONAL

TRAININGS, A VARIETY OF ON-CAMPUS SUMMER PROGRAMS, AND EXTENSION PROGRAMS
AT OTHER SCHOOLS.

IN ADDITION TO REVENUE REPORTED IN PART III AS BEING SOURCED TO SPECIFICALLY IDENTIFIABLE PROGRAMS, THE UNIVERSITY RECEIVES SIGNIFICANT AMOUNTS OF FEDERAL FUNDING IN THE FORM OF APPROPRIATIONS, GRANTS, AND CONTRACTS. THESE REVENUES HAVE BEEN REPORTED AS PROGRAM SERVICE REVENUE IN PART VIII ON THE FORM 990 BUT THE APPROPRIATIONS AND SOME OF THE GRANTS HAVE NOT BEEN ALLOCATED IN PART III SINCE THESE REVENUES ARE NOT ATTRIBUTABLE TO ANY SPECIFIC PROGRAM UNDERTAKEN BY THE UNIVERSITY.

CHARITABLE CONTRIBUTIONS

FORM 990, PART V, LINE 7A & 7B

THE UNIVERSITY DOESN'T TRADITIONALLY HOLD SPECIAL EVENTS WHERE A DONOR RECEIVES GOODS OR SERVICES IN EXCHANGE FOR HIS OR HER DONATION; HOWEVER, THE UNIVERSITY DOES OPERATE SMALL CLUBS OPEN TO THE PUBLIC THROUGH CONTRIBUTIONS AND MEMBERSHIP FEES WHERE A DONOR MAY RECEIVE DE MINIMIS BENEFITS. ACCORDINGLY, THE UNIVERSITY IS RESPONDING YES TO QUESTIONS 7A & 7B IN PART V OF THE FORM 990.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE FORM 990 WAS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM IN CONJUNCTION WITH THE ORGANIZATION'S FINANCIAL DEPARTMENT. THE UNIVERSITY'S BOARD OF TRUSTEES CHARGES THE AUDIT COMMITTEE WITH THE RESPONSIBILITY FOR OVERSEEING THE IRS FORM 990 AND ITS SUPPLEMENTAL SCHEDULES PRIOR TO FILING.

A COPY OF THE DRAFT FORM 990 WAS CIRCULATED TO THE FULL AUDIT COMMITTEE

FOR DISCUSSION AND COMMENT. THE FINAL SIGNED FORM 990 IS DISTRIBUTED TO

THE FULL BOARD OF TRUSTEES BEFORE THE RETURN IS ULTIMATELY FILED WITH THE

IRS.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT FORM 990, PART VI, LINE 12C

GALLAUDET UNIVERSITY'S CONFLICT OF INTEREST POLICY APPLIES TO ALL MEMBERS
OF THE BOARD OF TRUSTEES AND ALL ADMINISTRATORS, FACULTY, TEACHERS, AND

Name of the organization Employer identification number

GALLAUDET UNIVERSITY 53-0199507

STAFF OF THE UNIVERSITY. ALL BOARD MEMBERS MUST DISCLOSE, AT THE EARLIEST PRACTICABLE TIME, ANY POSSIBLE CONFLICT OF INTEREST TO THE SECRETARY OF THE BOARD AND THE AUDIT COMMITTEE.

TO FACILITATE THIS POLICY, EACH MEMBER COMPLETES AND FILES ANNUALLY, WITH
THE SECRETARY OF THE BOARD AND THE CHAIRMAN OF THE AUDIT COMMITTEE,
INFORMATION ABOUT POSSIBLE CONFLICTS OF INTEREST AFFECTING GALLAUDET
UNIVERSITY, INCLUDING INTERESTS OF IMMEDIATE FAMILY MEMBERS
ANDORGANIZATIONS IN WHICH THE BOARD MEMBER HAS A SIGNIFICANT MANAGEMENT
FUNCTION OR A SIGNIFICANT OWNERSHIP INTEREST. IF A BOARD MEMBER IS
UNCERTAIN WHETHER A CONFLICT OF INTEREST EXISTS, THE MATTER IS PRESENTED
TO THE AUDIT COMMITTEE AND THEN A DETERMINATION IS REQUESTED BY THE
BOARD. THESE MATTERS WILL BE RESOLVED BY MAJORITY VOTE. THE BOARD MEMBER
WHOSE CONFLICT OF INTEREST IS UNDER CONSIDERATION IS EXCLUDED FROM
PARTICIPATION. THE DISCLOSURE OF THE CONFLICT AND THE RELATED
DELIBERATION AND VOTING RESULTS ARE DOCUMENTED IN THE MINUTES OF THE
MEETING.

ADMINISTRATORS, FACULTY, TEACHERS, AND STAFF ALSO SIGN A "CONFLICT OF INTEREST POLICY COMPLIANCE STATEMENT" ANNUALLY INDICATING THAT THEY UNDERSTAND THEIR FIDUCIARY RESPONSIBILITY TO THE UNIVERSITY AND REAFFIRMING THEIR COMMITMENT TO FULLY DISCLOSE ANY POTENTIAL CONFLICT OF INTEREST WHICH MAY EXIST. DISCLOSURES OF ANY POTENTIAL CONFLICT OF INTEREST ARE MADE PROMPTLY IN WRITING TO THE PRESIDENT OF THE UNIVERSITY WITH A COPY TO THE UNIT ADMINISTRATOR, SENIOR ADMINISTRATOR, AND HUMAN

Name of the organization Employer identification number

GALLAUDET UNIVERSITY 53-0199507

RESOURCES SERVICES. THE DISCLOSURE STATEMENT IS REVIEWED BY A COMMITTEE APPOINTED BY THE PRESIDENT TO DETERMINE IF A CONFLICT OF INTEREST EXISTS.

A DISCLOSURE BY THE PRESIDENT IS MADE TO THE SECRETARY OF THE BOARD AND IS REVIEWED BY THE SECRETARY AND THE CHAIRMAN OF THE BOARD. IF IT IS DETERMINED THAT A CONFLICT OF INTEREST EXISTS, THE PRESIDENT (OR IN THE CASE OF A FINDING AGAINST THE PRESIDENT, THE CHAIRMAN OF THE BOARD) WILL TAKE APPROPRIATE ACTION TO ELIMINATE THE CONFLICT AND SAFEGUARD THE INTERESTS OF GALLAUDET UNIVERSITY.

PROCESS FOR DETERMINING COMPENSATION FORM 990, PART VI, LINES 15A & 15B

THE BOARD OF TRUSTEES' COMPENSATION COMMITTEE HAS THE ULTIMATE

RESPONSIBILITY FOR DETERMINING THE TOTAL COMPENSATION PACKAGE OF THE

UNIVERSITY'S PRESIDENT. THE COMPENSATION COMMITTEE USES AN INDEPENDENT

CONSULTANT TO PERIODICALLY PERFORM A COMPENSATION STUDY TO INFORM ITS

DECISION ON THE PRESIDENT'S COMPENSATION AND MAKES RECOMMENDATIONS TO THE

FULL BOARD FOR ITS CONSIDERATION AND VOTE. THE MOST RECENT COMPENSATION

STUDY OCCURRED DURING 2015. COMPENSATION DECISIONS AND REPORTS ARE

CONTEMPORANEOUSLY DOCUMENTED IN THE MINUTES OF THE MEETING OF THE

COMMITTEE WHEN THE DECISIONS ARE MADE.

THE PRESIDENT'S SALARY IS DETERMINED IN ACCORDANCE WITH GALLAUDET'S

GENERAL COMPENSATION PRACTICES. MERIT PAY INCREASES AND BONUSES ARE

DETERMINED AT THE DISCRETION OF THE COMPENSATION COMMITTEE. THE PRESIDENT

OF THE UNIVERSITY IS RESPONSIBLE FOR THE COMPENSATION OF THE UNIVERSITY'S

OFFICERS AND SENIOR MANAGEMENT WITHIN THE GUIDELINES ESTABLISHED BY THE COMPENSATION COMMITTEE.

ON AN ANNUAL BASIS, AN ANALYSIS IS PERFORMED BY AN INDEPENDENT CONSULTANT
TO ASSESS LOCAL TRENDS IN COMPENSATION AND ADJUSTMENTS ARE MADE TO THE
STAFF SALARY RANGES AS NECESSARY. EVERY THREE YEARS, THE UNIVERSITY HIRES
AN INDEPENDENT CONSULTANT TO PERFORM AN INTENSIVE MARKET STUDY TO
EVALUATE GALLAUDET'S STAFF COMPENSATION PROGRAM AGAINST THOSE OF OTHER
UNIVERSITIES AND NOT-FOR-PROFIT ORGANIZATIONS. THE MOST RECENT INTENSIVE
MARKET STUDY WAS PERFORMED IN 2017. THE CONSULTANT PROVIDES ANALYSES OF
SALARY DATA SURVEYS AND MAKES RECOMMENDATIONS TO UNIVERSITY
MANAGEMENT.SENIOR MANAGERS ARE RESPONSIBLE FOR THE MANAGEMENT OF
COMPENSATION WITHIN THEIR UNITS, USING THE ESTABLISHED COMPENSATION
PARAMETERS APPROVED BY THE PRESIDENT AND COMPENSATION COMMITTEE.

DOCUMENT DISCLOSURE

FORM 990, PART VI, LINE 19

THE FOLLOWING DOCUMENTS ARE AVAILABLE ON GALLAUDET UNIVERSITY'S WEBSITE, WWW.GALLAUDET.EDU: BOARD OF TRUSTEES, AUDITED FINANCIAL STATEMENTS, IRS FORM 990, CONFLICT OF INTEREST POLICY, WHISTLEBLOWER POLICY, DOCUMENT RETENTION POLICY AND CURRENT BYLAWS.

THIS INFORMATION IS ALSO AVAILABLE UPON REQUEST TO LISA CLARKE, INTERIM CFO AND TREASURER.

Name of the organization

GALLAUDET UNIVERSITY

53-0199507

COMPENSATION FROM UNRELATED MANAGEMENT COMPANY

FORM 990, PART VII

LISA CLARKE WAS MADE TREASURER OF GALLAUDET UNIVERSITY IN OCTOBER 2018, AND IS ACTING AS INTERIM CFO THROUGH A MANAGEMENT CONTRACT WITH RPK GROUP, AN UNRELATED ORGANIZATION. BASED ON THE INSTRUCTIONS FOR FORM 990 PART VII, THE FEES PAID TO THE MANAGEMENT COMPANY ARE DISCLOSED ONLY IN PART VII, SECTION B IF APPLICABLE AND NO AMOUNTS SHOULD BE DISCLOSED FOR LISA CLARKE ON PART VII, SECTION A BECAUSE SHE IS NOT A KEY EMPLOYEE OF THE RPK GROUP, WHICH IS NOT RELATED TO GALLAUDET UNIVERSITY. DURING CALENDAR YEAR 2018, GALLAUDET PAID \$125,631 TO RPK GROUP RELATED TO LISA CLARKE'S FUNCTION AS TREASURER AND INTERIM CFO.

RECONCILIATION OF NET ASSETS

FORM 990, PART XI, LINE 9

RECOVERIES OF PRIOR YEAR GRANTS \$1,260

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS \$108,188

-----

TOTAL \$109,448

=======

ATTACHMENT 1

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

GALLAUDET UNIVERSITY WAS ESTABLISHED BY AN ACT OF CONGRESS IN 1864.

GALLAUDET IS THE ONLY ACCREDITED UNIVERSITY IN THE WORLD ESTABLISHED EXCLUSIVELY FOR DEAF OR HARD OF HEARING STUDENTS. IN ADDITION TO ITS UNDERGRADUATE AND GRADUATE ACADEMIC PROGRAMS, THE UNIVERSITY OFFERS ELEMENTARY AND SECONDARY EDUCATION PROGRAMS, CONTINUING EDUCATION

Name of the organization

GALLAUDET UNIVERSITY

Employer identification number

53-0199507

ATTACHMENT 1 (CONT'D)

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

PROGRAMS, AND A WIDE RANGE OF PUBLIC SERVICE PROGRAMS. GALLAUDET IS A
PRIVATE UNIVERSITY THAT RECEIVES A SUBSTANTIAL PROPORTION OF ITS
ANNUAL REVENUE BY DIRECT APPROPRIATION FROM THE FEDERAL GOVERNMENT
UNDER THE AUTHORITY OF THE EDUCATION OF THE DEAF ACT.

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES		ATTACHMENT 2	
DESCRIPTION	GRANTS	EXPENSES	REVENUE
RESEARCH	112,582.	7,909,011.	175,697.
PUBLIC SERVICES	3,561.	4,939,098.	1,165,902.
TOTALS	116,143.	12,848,109.	1,341,599.

ATTACHMENT 3

990,	PART	VII-	COMPENSATION	OF	$_{ m THE}$	FIVE	HIGHEST	PAID	IND.	CONTRACTORS	

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
BON APPETIT PO BOX 417632 BOSTON, MA 02241-7632	FOOD SERVICE	7,245,759.
FLIK INTERNATIONAL CORP. 800 FLORIDA AVENUE NE WASHINGTON, DC 20002	CONF. CENTER MNGT	6,370,054.
CORBETT CONSTRUCTION 2810 DORR AVENUE FAIRFAX, VA 22030	CONSTRUCTION	1,605,724.
MARR CONSTRUCTION CO. 13505 MONTVALE DRIVE SILVER SPRING, MD 20904	CONSTRUCTION	854,238.
SETTY & ASSOC, PLLC 3030 WILLIAMS DRIVE #600 FAIRFAX, VA 22031	CONSTRUC/MNTNCE	853,613.

### SCHEDULE R (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Part I

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

. 1545-004	<b>18</b>
No	
В	60
S	

Employer identification number

53-0199507

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. GALLAUDET UNIVERSITY

(a) Name, address, and EIN (if applicable) of disregarded entity	<u>a</u>	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	 
(1)							
(2)							
(3)							
(4)							
(5)							
(9)							
Identification of Related Tax-Exempt Organizations. Con one or more related tax-exempt organizations during the tax-exempt or more or more related tax-exempt organizations.	Complete if the orgithe tax year.	anization answe	ered "Yes" on Fo	orm 990, Part IV,	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had he tax year.	it had	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	(13)
						Yes	
(1) GALLAUDET UNIVERSITY FOUNDATION 46-1643010 800 FLORIDA AVENUE, NE WASHINGTON, DC 20002 SU	SUPPORT ORG	DC	501(C)(3)	12-TYPE I	GALLAUDET	×	
(2)							
(3)							
(4)							
(5)							
(9)							
(2)							
For Paperwork Reduction Act Notice, see the Instructions for Form 990.					Schedule	Schedule R (Form 990) 2018	1018

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Schedule R (Form 990) 2018

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

בככממסכ וניומם סווכ כן וווסוכ וכומנכם סו שמיים משלים של או ניוסו או מיים מיים של או ניוסו סווים או היים של או	III OI O I CIARCA OI B		יו כמוכט אין	מווטוס לוווס וסווסום	و ابتحر مصادر						
(a) Name, address, and EIN of related organization	(b) Primary activity	(country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	Share of total income	(g) Share of end-of- year assets	(h) Disproportionate a flocations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership	<u>•</u> a
		(coaliny)			,		Yes No		Yes No		
(1)											
(2)											
(3)											
(4)											
(5)											
(9)											
(7)											
Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answers it had one or more related organizations treated as a corporation or trust during the tax year.	<b>ted Organizations</b> Id one or more rel	<b>s Taxable</b> ated orga	<b>as a Corporat</b> Inizations treate	<b>ion or Trust.</b> Cc ed as a corporat	emplete if the or ion or trust durir	<b>a Corporation or Trust.</b> Complete if the organization answered "Yes" on Form 990, Part IV, ations treated as a corporation or trust during the tax year.	red "Yes"	on Form 990,	Part IV,		
(a) Name, address, and EIN of related organization	) I of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	Percer sets owner	(h) (i) Percentage Section 512(b)(13) controlled entity?	ion (13)
										Yes No	의
(1)											
(2)											
(3)											
(4)											
(5)											

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Schedule R (Form 990) 2018

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5

# Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this sched	schedule.				Yes	ŝ
	owing transactions with one or more rela	ted organizations list	ted in Parts II-IV?			
a Receipt of (i) interest. (ii) annuities. (iii) rovalties. or (iv) rent from a controlled entity	controlled entity.					×
				1b		$\times$
		· · · ·				$ \times$
						$ \times$
						>
<ul> <li>Loans or loan guarantees by related organization(s)</li> <li></li></ul>						< │
f Dividends from related organization(s)				14		$\times$
<b>a</b> Sale of assets to related organization(s)				19		×
				두		$ \times $
Exchange of assets with related organization(s)				: : :		$  \times$
i Lease of facilities equipment or other assets to related organization(s)						$  \times$
						:
k Lease of facilities, equipment, or other assets from related organization(s)	ation(s)			  -  -		<
I Performance of services or membership or fundraising solicitations for related organization(s)	ns for related organization(s)			=		$\times$
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)	ns by related organization(s).					×
	related organization(s)			4		×
				19		$  \times$
<b>p</b> Reimbursement paid to related organization(s) for expenses				1p		$\times$
<b>q</b> Reimbursement paid by related organization(s) for expenses						$\times$
r Other transfer of cash or property to related organization(s)						$\times$
s Other transfer of cash or property from related organization(s)				18		$\times$
2 If the answer to any of the above is "Yes," see the instructions for inf	for information on who must complete this line, including covered relationships and transaction thresholds	line, including cove	red relationships and transa	action threshold	ds.	
(a)  Name of related organization		(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	termining volved	_
(1)						
(2)						
(3)						
(4)						
(5)						
(9)						
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# Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

`		0	0			-				
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	<b>7</b> 5 5 1 1	Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)		(k) Percentage ownership
			sections 512-514)	Yes			Yes No		Yes	
(1)										
(2)										
(3)										
(4)										
(5)										
(9)										
(7)										
(8)										
(6)										
(10)										
(11)										
(12)										
(13)										
(14)										
(0.7)										
(15)										
(16)										
								100		0,000 (0,000)

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Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.

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